

## Profile

J\&J Snack Foods Corp. is a manufacturer, marketer and distributor of an expanding variety of nutritional, popularly priced, branded niche snack foods and beverases for the food service and retail supermarket industries. The Company is listed on the NASDAQ exchange as "JJSF", and serves both national and international markets.

Our growing portfolio of products includes soft pretzels; frozen beverages; frozen juice treats and desserts; churros, a cinnamon pastry; funnel cakes; cookies and bakery goods; and other snack foods and drinks. Consumers can enjoy these nutritional and tasty products in a variety of settings where people work, play, travel and shop.

The Company's growth is the result of a strategy that emphasizes active development of new and innovative products, penetration into existing market channels and expansion of established products into new markets. Our four business groups; Food Service, Frozen Beverages, Retail Supermarket, and The Restaurant Group, contributed to our 34th consecutive year of record sales in fiscal 2005.
As we prepare for the future, J\&J Snack Foods Corp. plans to continue expanding its unique, niche product offerings by capitalizing on new opportunities wherever they may be found.

## Financial Highlights

Fiscal year ended in September

| 2005 | 2004 | 2003 | 2002 | 2001 | 2000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (In thousands except per share data) |  |  |  |  |  |
| \$457,112 | \$416,588 | \$364,567 | \$353,187 | \$328,335 | \$296,832 |
| \$ 26,043 | \$ 22,710 | \$ 19,902 | \$ 18,113 | \$ 11,876 | \$ 9,968 |
| \$305,924 | \$277,424 | \$239,478 | \$220,036 | \$224,481 | \$220,039 |
| \$ | \$ | \$ | \$ | \$ 28,368 | \$ 42,481 |
| \$234,762 | \$210,096 | \$182,564 | \$168,709 | \$146,143 | \$133,274 |
| \$ 2.80 | \$ 2.48 | \$ 2.20 | \$ 1.99 | \$ 1.36 | \$ 1.10 |
| \$ 2.86 | \$ 2.55 | \$ 2.26 | \$ 2.07 | \$ 1.40 | \$ 1.13 |
| \$ 25.70 | \$ 23.33 | \$ 20.85 | \$ 18.95 | \$ 16.92 | \$ 15.64 |
| 9,136 | 9,006 | 8,757 | 8,903 | 8,636 | 8,522 |
| \$ . 50 | \$ - | \$ - | \$ - | \$ - | \$ |



NET SALES
(In Thousands)
$\begin{array}{lllll}\text { '01 } & \text { '02 } & \text { '03 } & \text { '04 '05 }\end{array}$

## NET EARNINGS

(In Thousands)

## STOCKHOLDERS' EQUITY

(In Thousands)


## President's Letter

## To our Shareholders and Friends:

I was late asain, as I usually am with my annual President's Letter to our Shareholders, and planned to draft it during the Thanksgiving weekend. I even set the time aside. Then "she" came. "She" is an adorable 7-month-old German Shepherd puppy, found abandoned in a park, tethered to a tree. Another rescue animal for me? Maybe it is another project, and now giving me a total of five dogs. All pets, all delightful extensions of my life. This one already had a name, Sierra, courtesy of the German Shepherd Rescue Agency. I told my "all in one" (Veterinary Doctor, son and friend) that I wasn't sure if I would... could. Nevertheless, I did take this cute, cuddly and curious puppy to join me and my other dogs; two full-grown German Shepherds, a Jack Russell and a Border Collie, all rescues. They are wonderful, all enjoying a good life and a good year, just like we did at JJSF this past year.

## A Good Year at JJSF

## RECORD SALES AND EARNINGS

We had record sales and earnings in 2005. Again!! Sales were up $10 \%$ for the year to $\$ 457$ million and net earnings increased $15 \%$ to $\$ 26$ million for the year. Operating income rose $14 \%$, and EPS increased $13 \%$ to $\$ 2.80$, also an all-time high. Notably, this marked the 5th consecutive year and 18 th consecutive quarter of record sales and earnings increases. We overcame issues of rising costs, energy escalation, and hurricane impact. All of our business groups contributed to our record year with particularly strons performances in our food service team and products.

## FOOD SERVICE

Our Food Service segment had an outstanding sales year with increases throughout all product lines. Strong soft pretzel sales, up $8 \%$, which were helped by the acquisition of Snackworks, acquired in March, led the way. They were complemented by strons sales of Churro products and our successful summer promotion of Funnel Cakes sold throush a major restaurant chain. Frozen juice bar sales continued to thrive in the school network, while bakery sales, including the benefit of the Country Home acquisition, contributed to our increases.

## RETAIL

Retail supermarkets had one of its best years ever with sales up $9 \%$ for the year. Soft pretzel sales led by the geographic expansion of PRETZELFILS, and the strength of our flagship brand SUPERPRETZEL, were up $19 \%$ for the year. PRETZELFILS, filled and topped varieties of bite-sized soft pretzels, were successfully expanded to additional markets, and we continue to develop new varieties to grow this niche. Strong sales of LUIGI'S Real Italian Ice were helped by favorable summer weather, which offset lower sales of other novelty lines.

## ICEE AND FROZEN BEVERAGES

Our overall ICEE sales grew by $8 \%$, once again contributing solid sales and earnings to the overall business. Both ICEE beverage sales, and our managed service business that provides service and maintenance for others, continued to grow and expand. We believe we have unique potential for further development and will be seeking additional ways to grow this segment.

## FINANCIAL STRENGTH

Our financial strength remains rock solid. Our balance sheet has over $\$ 70$ million of cash and cash equivalents and marketable securities at year-end. We anticipate that we will continue to generate cash flow that exceeds our needs. As l've stated in past years, we are benefiting from the wisdom of our strategies and decisions made over the years.

## STOCK SPLIT AND CASH DIVIDEND

During the first quarter of our new fiscal year 2006, we announced a two-for-one stock split per share of JJSF stock. We also announced a $20 \%$ increase in our cash dividend rate from $\$ .50$ per share to $\$ .60$ per share (pre stock split) on an annual basis.

## BEST 200 SMALL COMPANIES

Recently, Forbes magazine named us one of the "Best 200 Small Companies in America." It was the fifth time, and third year in a row that we were selected, and an honor of which we are proud. We are a rare, exceptional company with niche products that have leading positions in the marketplace. We work hard to establish and maintain this excellence and will continue to do so.

## SIERRA UPDATE

Sierra, the puppy, is getting along fine with everyone. She has brought a puppy-like freshness to the group and will help keep everyone on their toes - I mean paws, including me. I am, once again, delighted with this new challenge and labor of love, of which I am secure with and relish, just like the challenges here at JJSF.

Sincerely, GBS and Sierra
Scout, Princess, Freckles, and Jackson, too!!

Sincerely,


Gerald B. Shreiber President \& Chairman December 1, 2005

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## FORM 10-K

(Mark One)

- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended September 24, 2005
OR

## TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission File No. 0-14616
J \& J SNACK FOODS CORP.
(Exact name of registrant as specified in its charter)

| $\frac{\text { New Jersey }}{\frac{\text { (State or other jurisdiction of }}{\text { incorporation or organization) }}}$ | $\frac{\mathbf{2 2 - 1 9 3 5 5 3 7}}{$ IRS Employer  <br>  Identification No.) } |
| :---: | :---: |
| $\mathbf{6 0 0 0}$ Central Highway <br> Pennsauken, New Jersey | $\frac{\mathbf{0 8 1 0 9}}{(\text { Zip Code })}$ |

Registrant's telephone number, including area code:
Securities Registered Pursuant to Section 12(b) of the Act:
Securities Registered Pursuant to Section 12(g) of the Act: Common Stock, no par value
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No $\qquad$
Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. Yes X No $\qquad$
Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule $12 \mathrm{~b}-2$ of the Exchange Act). Yes X No $\qquad$
Indicate by check mark whether the registrant is a shell company (as defined in Rule $12 \mathrm{~b}-2$ of the Exchange Act). Yes No X

As of November 25, 2005, the latest practicable date, $9,145,801$ shares of the Registrant's common stock were issued and outstanding. The aggregate market value of shares held by non-affiliates of the Registrant on such date was $\$ 314,642,430$ based on the last sale price on March 26, 2005 of $\$ 46.38$ per share. March 26, 2005 was the last business day of the registrant's most recently completed second fiscal quarter.

## DOCUMENTS INCORPORATED BY REFERENCE

The Registrant's 2005 Annual Report to Shareholders for the fiscal year ended September 24, 2005 and Proxy Statement for its Annual Meeting of Shareholders to be held on February 7, 2006 are incorporated herein by reference into Parts I, II, III and IV as set forth herein.

## J \& J SNACK FOODS CORP. 2005 FORM 10-K ANNUAL REPORT <br> TABLE OF CONTENTS

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## PART I

## Item 1. Business

## General

J \& J Snack Foods Corp. (the "Company" or "J \& J") manufactures nutritional snack foods and distributes frozen beverages which it markets nationally to the food service and retail supermarket industries. The Company's principal snack food products are soft pretzels marketed primarily under the brand name SUPERPRETZEL and frozen juice treats and desserts marketed primarily under the LUIGI'S, ICEE, BARQ'S*, MINUTE MAID**, and CHILL*** brand names. J \& J believes it is the largest manufacturer of soft pretzels in the United States, Mexico and Canada. Other snack food products include churros (an Hispanic pastry), funnel cake, popcorn and bakery products. The Company's principal frozen beverage product is the ICEE brand frozen carbonated beverage.

The Company's Food Service and Frozen Beverages sales are made primarily to food service customers including snack bar and food stand locations in leading chain, department, discount, warehouse club and convenience stores; malls and shopping centers; fast food outlets; stadiums and sports arenas; leisure and theme parks; movie theatres; independent retailers; and schools, colleges and other institutions. The Company's retail supermarket customers are primarily supermarket chains. The Company's restaurant group sells direct to the public through its chains of specialty snack food retail outlets, BAVARIAN PRETZEL BAKERY and PRETZEL GOURMET, located primarily in the Mid-Atlantic States.

The Company was incorporated in 1971 under the laws of the State of New Jersey.
The Company operates in four business segments: Food Service, Retail Supermarkets, The Restaurant Group and Frozen Beverages. These segments are described below.

The Chief Operating Decision Maker for Food Service, Retail Supermarkets and The Restaurant Group and the Chief Operating Decision Maker for Frozen Beverages monthly review and evaluate operating income and sales in order to assess performance and allocate resources to each individual segment. In addition, the Chief Operating Decision Makers review and evaluate depreciation, capital spending and assets of each segment on a quarterly basis to monitor cash flow and asset needs of each segment (see Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations and Item 8 Financial Statements and Supplementary Data for financial information about segments).

## Food Service

The primary products sold by the food service segment are soft pretzels, frozen juice treats and desserts, churros and baked goods. Our customers in the food service industry include snack bars and food stands in chain, department and discount stores; malls and shopping centers; fast food outlets; stadiums and sports arenas; leisure and theme parks; convenience stores; movie theatres; warehouse club stores; schools, colleges and other institutions. Within the food service industry, our products are purchased by the consumer primarily for consumption at the point-of-sale.

## Retail Supermarkets

The primary products sold to the retail supermarket industry are soft pretzel products — including SUPERPRETZEL, frozen juice treats and desserts including LUIGI'S Real Italian Ice, MINUTE MAID Juice Bars and Soft Frozen Lemonade, BARQ'S FLOATZ and ICEE Squeeze Up Tubes and TIO PEPE'S Churros. Within the retail supermarket industry, our frozen and prepackaged products are purchased by the consumer for consumption at home.

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## The Restaurant Group

We sell direct to the public through our Restaurant Group, which operates BAVARIAN PRETZEL BAKERY and PRETZEL GOURMET, our chain of specialty snack food retail outlets.

## Frozen Beverages

We sell frozen beverages to the food service industry primarily under the names ICEE and ARCTIC BLAST in the United States, Mexico and Canada.

## Products

## Soft Pretzels

The Company's soft pretzels are sold under many brand names; some of which are: SUPERPRETZEL, PRETZEL FILLERS, PRETZELFILS, GOURMET TWISTS, MR. TWISTER, SOFT PRETZEL BITES, SOFTSTIX, SOFT PRETZEL BUNS, HOT KNOTS, DUTCH TWIST, TEXAS TWIST, SANDWICH TWIST, CINNAPRETZEL* and SERIOUSLY TWISTED!; and, to a lesser extent, under private labels. Soft pretzels are sold in the Food Service, Retail Supermarket and The Restaurant Group segments. Soft pretzel sales amounted to $24 \%$ and $25 \%$ of the Company's revenue in fiscals 2005 and 2004, respectively.

The Company's soft pretzels qualify under USDA regulations as the nutritional equivalent of bread for purposes of the USDA school lunch program, thereby enabling a participating school to obtain partial reimbursement of the cost of the Company's soft pretzels from the USDA.

The Company's soft pretzels are manufactured according to a proprietary formula. Soft pretzels, ranging in size from one to ten ounces in weight, are shaped and formed by the Company's proprietary twister machines. These soft pretzel tying machines are automated, high-speed machines for twisting dough into the traditional pretzel shape. Additionally, we make soft pretzels which are extruded or shaped by hand. Soft pretzels, after processing, are primarily quick-frozen in either raw or baked form and packaged for delivery.

The Company's principal marketing program in the Food Service segment includes supplying ovens, mobile merchandisers, display cases, warmers and similar merchandising equipment to the retailer to prepare and promote the sale of soft pretzels. Some of this equipment is proprietary, including combination warmer and display cases that reconstitute frozen soft pretzels while displaying them, thus eliminating the need for an oven. The Company retains ownership of the equipment placed in customer locations, and as a result, customers are not required to make an investment in equipment.

## Frozen Juice Treats and Desserts

The Company's frozen juice treats and desserts are marketed under the LUIGI'S, ICEE, BARQ'S, MINUTE MAID, SHAPE UPS, CHILL and MAMA TISH'S brand names. Frozen juice treats and desserts are sold in the Food Service and Retail Supermarkets segments. Frozen juice treats and dessert sales were $14 \%$ of the Company's revenue in fiscal years 2005 and 2004.

The Company's SHAPE UPS and MINUTE MAID frozen juice and fruit bars are manufactured from an apple juice base to which water, sweeteners, coloring (in some cases) and flavorings are added. The juice bars contain two to three ounces of apple or pear juice and the minimum daily requirement of vitamin C , and qualify as reimbursable items under the USDA school lunch program. The juice bars are produced in various flavors and are packaged in a sealed push-up paper container referred to as the Milliken M-pak, which the Company believes has certain sanitary and safety advantages.

LUIGI'S Real Italian Ice, CHILL and MAMA TISH'S Italian Ice and Sorbets are manufactured from water, sweeteners and fruit juice concentrates in various flavors and are packaged in plastic cups and in squeeze-up tubes.

ICEE Squeeze Up Tubes are designed to capture the frozen taste of a traditional ICEE drink. They are packaged in three- and four-ounce squeeze-up tubes.

* Cinnapretzel is a registered trademark of Cinnabon, Inc.

MINUTE MAID Soft Frozen Lemonade and FRUIT \& CREAM SWIRL and BARQ'S FLOATZ are packaged in squeeze-up tubes and cups.

## Churros

The Company's churros are sold primarily under the TIO PEPE'S brand name. Churros are sold to the Food Service and Retail Supermarkets segments. Churro sales were $3 \%$ of the Company's sales in fiscal years 2005 and 2004. Churros are Hispanic donuts in stick form which the Company produces in several sizes according to a proprietary formula. The churros are deep fried, frozen and packaged. At food service point-of-sale they are reheated and topped with a cinnamon sugar mixture. The Company also sells fruit- and crème-filled churros. The Company supplies churro merchandising equipment similar to that used for its soft pretzels.

## Bakery Products

The Company's bakery products are marketed under the MRS. GOODCOOKIE, CAMDEN CREEK BAKERY, READI-BAKE, COUNTRY HOME and PRETZEL COOKIE brand names, and under private labels. Bakery products include primarily cookies, muffins and donuts. Bakery products are sold to the Food Service segment. Bakery products sales amounted to $28 \%$ and $27 \%$ of the Company's sales in fiscal years 2005 and 2004, respectively.

## Frozen Beverages

The Company markets frozen beverages primarily under the names ICEE and ARCTIC BLAST in the United States, Mexico and Canada. Additional frozen beverages are ICEE PEAK, JAVA FREEZE and CALIFORNIA NATURAL. Frozen beverages are sold in the Food Service, The Restaurant Group and Frozen Beverages segments. Frozen beverage sales amounted to $20 \%$ of revenue in fiscal 2005 and $22 \%$ of revenue in fiscal 2004.

Under the Company's principal marketing program, it installs frozen beverage dispensers at customer locations and thereafter services the machines, arranges to supply customers with ingredients required for production of the frozen beverages, and supports customer retail sales efforts with in-store promotions and point-of-sale materials. In most cases, the Company retains ownership of its dispensers, and as a result, customers are not required to make an investment in equipment or arrange for the ingredients and supplies necessary to produce and market the frozen beverages. In fiscal 1999, the Company began providing installation and maintenance service only to a large, quick-service restaurant and others, which resulted in the increase of customer-owned beverage dispensers beginning in 1999. The Company also provides managed service and sells equipment in its Frozen Beverages segment, revenue from which amounted to $8 \%$ and $7 \%$ of the Company's sales in Fiscal years 2005 and 2004, respectively.

Each new customer location requires a frozen beverage dispenser supplied by the Company or by the customer. Company-supplied frozen carbonated dispensers are purchased from outside vendors, built new or rebuilt by the Company, at an approximate cost of $\$ 6,500$ each.

The Company provides managed service and/or products to approximately 61,000 Company-owned and customer-owned dispensers.

The Company has the rights to market and distribute frozen beverages under the name ICEE to all the continental United States, except for portions of eleven states, as well as internationally.

## Other Products

Other products sold by the Company include soft drinks, funnel cakes sold under the FUNNEL CAKE FACTORY brand name, popcorn sold under the AIRPOPT brand name and smaller amounts of various other food products. These products are sold in the Food Service, The Restaurant Group and Frozen Beverages segments.

## Customers

The Company sells its products to two principal customer groups: food service and retail supermarkets. The primary products sold to the food service group are soft pretzels, frozen beverages, frozen juice treats and desserts, churros and baked goods. The primary products sold to the retail supermarket industry are soft pretzels and frozen juice treats and desserts. Additionally, the Company sells soft pretzels, frozen beverages and various other food products direct to the public through its restaurant group, which operates BAVARIAN PRETZEL BAKERY and PRETZEL GOURMET, our chain of specialty snack food retail outlets.

The Food Service, The Restaurant Group and the Frozen Beverages segments sell primarily to the food service industry. The Retail Supermarkets segment sells to the retail supermarket industry.

The Company's customers in the food service industry include snack bars and food stands in chain, department and mass merchandising stores such as Kmart, Wal-Mart and Target; malls and shopping centers; and fast food outlets.

The Company's customers in the food service industry include snack bars and food stands in chain, department stores and stadiums and sports arenas; leisure and theme parks such as Disneyland, Walt Disney World, Universal Studios, Sea World, Six Flags, Hershey Park and Busch Gardens; convenience stores such as 7-Eleven, Circle K, AM/PM and Wawa; movie theatres; warehouse club stores such as Sam's Club, Costco and B.J.'s; schools, colleges and other institutions; and independent retailers such as Mrs. Fields. Food service concessionaires purchasing soft pretzels and other products from the Company for use in sports arenas and for institutional meal services include ARAMARK, Sodexho and Delaware North. Machines and machine parts are sold to other food and beverage companies. Within the food service industry, the Company's products are purchased by the consumer primarily for consumption at the point-of-sale.

The Company sells its products to over $90 \%$ of supermarkets in the United States. Products sold to retail supermarket customers are primarily soft pretzel products, including SUPERPRETZEL, frozen juice treats and desserts including LUIGI'S Real Italian Ice, MINUTE MAID Juice Bars and Soft Frozen Lemonade, BARQ'S FLOATZ and ICEE Squeeze-Up Tubes and TIO PEPE'S churros. Within the retail supermarket industry, the Company's frozen and prepackaged products are purchased by the consumer for consumption at home.

## Marketing and Distribution

The Company has developed a national marketing program for its products. For Food Service and Frozen Beverages segments' customers, this marketing program includes providing ovens, mobile merchandisers, display cases, warmers, frozen beverage dispensers and other merchandising equipment for the individual customer's requirements and point-of-sale materials as well as participating in trade shows and in-store demonstrations. The Company's ongoing advertising and promotional campaigns for its Retail Supermarket segment's products include trade shows, newspaper advertisements with coupons, in-store demonstrations, billboards, and periodically, television advertisements.

The Company develops and introduces new products on a routine basis. The Company evaluates the success of new product introductions on the basis of sales levels, which are reviewed no less frequently than monthly by the Company's Chief Operating Decision Makers.

The Company's products are sold through a network of about 200 food brokers and over 1,000 independent sales distributors and the Company's own direct sales force. For its snack food products, the Company maintains warehouse and distribution facilities in Pennsauken, Bellmawr and Bridgeport, New Jersey; Vernon (Los Angeles), California; Scranton, Pittsburgh, Hatfield and Lancaster, Pennsylvania; Carrollton (Dallas), Texas; Atlanta, Georgia and Solon, Ohio. Frozen beverages are distributed from 88 Company managed warehouse and distribution facilities located in 42 states, Mexico and Canada, which allow the Company to directly service its customers in the surrounding areas. The Company's products are shipped in refrigerated and other vehicles from the Company's manufacturing and warehouse facilities on a fleet of Company operated tractor-trailers, trucks and vans, as well as by independent carriers.

## Seasonality

The Company's sales are seasonal because frozen beverage sales and frozen juice treats and desserts sales are generally higher during the warmer months and sales of the Company's retail stores are generally higher in the Company's first quarter during the holiday shopping season.

## Trademarks and Patents

The Company has numerous trademarks, the most important of which are SUPERPRETZEL, DUTCH TWIST, TEXAS TWIST, MR. TWISTER, SOFT PRETZEL BITES, SOFTSTIX, PRETZEL FILLERS and PRETZELFILS for its pretzel products; FROSTAR, SHAPE-UPS, MAMA TISH'S and LUIGI'S for its frozen juice treats and desserts; TIO PEPE'S for its churros; ARCTIC BLAST for its frozen beverages; FUNNEL CAKE FACTORY for its funnel cake products, and MRS. GOODCOOKIE, READI-BAKE, COUNTRY HOME and CAMDEN CREEK for its bakery products.

The trademarks, when renewed and continuously used, have an indefinite term and are considered important to the Company as a means of identifying its products.

The Company markets frozen beverages under the trademark ICEE in all of the continental United States, except for portions of eleven states, and in Mexico and Canada. Additionally, the Company has the international rights to the trademark ICEE.

The Company has numerous patents related to the manufacturing and marketing of its product.

## Supplies

The Company's manufactured products are produced from raw materials which are readily available from numerous sources. With the exception of the Company's soft pretzel twisting equipment and funnel cake production equipment, which are made for J \& J by independent third parties, and certain specialized packaging equipment, the Company's manufacturing equipment is readily available from various sources. Syrup for frozen beverages is purchased from The Coca-Cola Company, the Pepsi Cola Company, and Western Syrup Company. Cups, straws and lids are readily available from various suppliers. Parts for frozen beverage dispensing machines are purchased from several sources. Frozen beverage dispensers are purchased primarily from IMI Cornelius, Inc. and Lancer FBD.

## Competition

Snack food and bakery products markets are highly competitive. The Company's principal products compete against similar and different food products manufactured and sold by numerous other companies, some of which are substantially larger and have greater resources than the Company. As the soft pretzel, frozen juice treat and dessert, bakery products and related markets grow, additional competitors and new competing products may enter the markets. Competitive factors in these markets include product quality, customer service, taste, price, identity and brand name awareness, method of distribution and sales promotions.

The Company believes it is the only national distributor of soft pretzels. However, there are numerous regional and local manufacturers of food service and retail supermarket soft pretzels. Competition is also increasing in that there are several chains of retail pretzel stores that have aggressively expanded over the past several years. These chains compete with the Company's products.

In Frozen Beverages the Company competes directly with other frozen beverage companies. These include several companies which have the right to use the ICEE name in portions of eleven states. There are many other regional frozen beverage competitors throughout the country and one large retail chain which uses its own frozen beverage brand.

The Company competes with large soft drink manufacturers for counter and floor space for its frozen beverage dispensing machines at retail locations and with products which are more widely known than the ICEE and ARCTIC BLAST frozen beverages.

The Company competes with a number of other companies in the frozen juice treat and dessert and bakery products markets.

## Employees

The Company has approximately 2,350 full- and part-time employees as of September 24, 2005. Certain production and distribution employees at the Pennsauken and Bridgeport, New Jersey plants are covered by a collective bargaining agreement which expired in September 2005. The Company has reached an agreement with the bargaining unit's leadership which would extend the agreement through September 2009. As of the date of this Form $10-\mathrm{K}$, the agreement has not been voted on by the bargaining unit's membership. The Company expects the bargaining unit's membership to ratify the agreement. The production employees at our Atlanta, Georgia plant are covered by a collective bargaining agreement which expires in January 2008. The Company considers its employee relations to be good.

## Item 2. Properties

The Company's primary east coast manufacturing facility is located in Pennsauken, New Jersey in a 70,000 square foot building on a two acre lot. Soft pretzels are manufactured at this Company-owned facility which also serves as the Company's corporate headquarters. This facility operates at approximately 80-85\% of capacity. The Company leases a 101,200 square foot building adjacent to its manufacturing facility in Pennsauken, New Jersey through March 2012. The Company has constructed a large freezer within this facility for warehousing and distribution purposes. The warehouse has a utilization rate of $80-90 \%$ depending on product demand. The Company also leases, through September 2011, 16,000 square feet of office and warehouse space located next to the Pennsauken, New Jersey plant.

The Company owns a 150,000 square foot building on eight acres in Bellmawr, New Jersey. Approximately $30 \%$ of the facility is leased to a third party. The amount of the sublease income is not material to the Company's financial statements. The remainder is used by the Company to manufacture some of its products including funnel cake, pretzels, churros and cookies. The facility operates at about $50 \%$ of capacity.

The Company's primary west coast manufacturing facility is located in Vernon (Los Angeles), California. It consists of a 137,000 square foot facility in which soft pretzels, churros and various lines of baked goods are produced and warehoused. Included in the 137,000 square foot facility is a 30,000 square foot freezer used for warehousing and distribution purposes which was constructed in 1996. The facility is leased through November 2017. The Company leases an additional 45,000 square feet of office and warehouse space, adjacent to its manufacturing facility, through November 2017. The manufacturing facility operates at approximately $60 \%$ of capacity.

The Company leases an 85,000 square foot bakery manufacturing facility located in Atlanta, Georgia. The lease runs through December 2010. The facility operates at about $50 \%$ capacity.

The Company owns a 46,000 square foot frozen juice treat and dessert manufacturing facility located on three acres in Scranton, Pennsylvania. The facility, which was expanded from 26,000 square feet in 1998, operates at approximately $60 \%$ of capacity.

The Company leases a 29,635 square foot soft pretzel manufacturing facility located in Hatfield, Pennsylvania. The lease runs through June 2017. The facility operates at approximately $70 \%$ of capacity.

The Company leases a 19,200 square foot soft pretzel manufacturing facility located in Carrollton, Texas. The lease runs through April 2006. The facility operates at approximately $80-90 \%$ of capacity.

The Company leases an 18,000 square foot soft pretzel manufacturing facility located in Chambersburg, Pennsylvania. The lease runs through September 2007 with options to extend the term. The facility operates at approximately $40 \%$ of capacity.

The Company's fresh bakery products manufacturing facility and offices are located in Bridgeport, New Jersey in two buildings totaling 94,320 square feet. The buildings are leased through December 2011. The manufacturing facility operates at approximately $40 \%$ of capacity.

The Company's Bavarian Pretzel Bakery headquarters and warehouse and distribution facilities are located in an 11,000 square foot owned building in Lancaster, Pennsylvania.

The Company also leases approximately 125 warehouse and distribution facilities in 43 states, Mexico and Canada.

## Item 3. Legal Proceedings

The Company has no material pending legal proceedings, other than ordinary routine litigation incidental to the business, to which the Company or any of its subsidiaries is a party or of which any of their property is subject.

## Item 4. Submission Of Matters To A Vote Of Security Holders

There were no matters submitted to a vote of the security holders during the quarter ended September 24, 2005.

## PART II

## Item 5. Market For Registrant's Common Equity, Related Stockholder Matters And Issuer Purchases Of Equity Securities

The Company's common stock is traded on the over-the-counter market on the NASDAQ National Market System under the symbol "JJSF." The following table sets forth the high and low sale price quotations as reported by NASDAQ for the common stock for each quarter of the years ended September 25, 2004 and September 24, 2005.

|  | High | Low |
| :---: | :---: | :---: |
| Fiscal 2004 |  |  |
| First quarter. | \$39.50 | \$33.09 |
| Second quarter. | 48.76 | 35.90 |
| Third quarter | 45.47 | 36.10 |
| Fourth quarter | 44.98 | 36.30 |
| Fiscal 2005 |  |  |
| First quarter. | \$49.35 | \$40.25 |
| Second quarter. | 50.40 | 43.10 |
| Third quarter . | 55.03 | 44.86 |
| Fourth quarter | 60.00 | 50.96 |

On November 25, 2005, there were $9,145,801$ shares of common stock outstanding. Those shares were held by approximately 2,600 beneficial shareholders and shareholders of record.

The Company's Board of Directors has declared a cash dividend of $\$ .125$ per common share payable October 6, 2005 to shareholders of record on September 15, 2005, a 2-for-1 stock split per common share to be distributed January 5, 2006 to shareholders of record on December 15, 2005 and a cash dividend of $\$ .075$ per common share payable January 5, 2006 to shareholders of record on December 15, 2005. The payment of the cash dividend will be made after the 2 -for-1 stock split described in Note Q has been effected. The cash dividend of $\$ .075 /$ share represents a $20 \%$ increase from the previous quarterly dividend rate of $\$ .0625 /$ share adjusted for the 2 -for- 1 stock split. The Company anticipates that its Board of Directors will continue to declare quarterly cash dividends; however, the continuance of cash dividends is not guaranteed and is dependent on many factors.

The Company did not repurchase any of its common stock in fiscal years 2005 and 2004. In fiscal year 2003, the Company purchased and retired 297,000 shares of its common stock at a cost of $\$ 8,565,000$.

For information on the Company's Equity Compensation Plans, please see Item 12 herein.

## Item 6. Selected Financial Data

|  | Fiscal year ended in September (In thousands except per share data) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2003 | 2002 | 2001 |
| Net Sales | \$457,112 | \$416,588 | \$364,567 | \$353,187 | \$328,335 |
| Net Earnings | \$ 26,043 | \$ 22,710 | \$ 19,902 | \$ 18,113 | \$ 11,876 |
| Total Assets. | \$305,924 | \$277,424 | \$239,478 | \$220,036 | \$224,481 |
| Long-Term Debt | \$ | \$ | \$ | \$ | \$ 28,368 |
| Stockholders' Equity | \$234,762 | \$210,096 | \$182,564 | \$168,709 | \$146,143 |
| Common Share Data |  |  |  |  |  |
| Earnings Per Diluted Share | \$ 2.80 | \$ 2.48 | \$ 2.20 | \$ 1.99 | \$ 1.36 |
| Earnings Per Basic Share . | \$ 2.86 | \$ 2.55 | \$ 2.26 | \$ 2.07 | \$ 1.40 |
| Book Value Per Share | \$ 25.70 | \$ 23.33 | \$ 20.85 | \$ 18.95 | \$ 16.92 |
| Common Shares Outstanding At Year End | 9,136 | 9,006 | 8,757 | 8,903 | 8,636 |
| Cash Dividends Declared Per Common Share | \$ . 50 | \$ - | \$ - | \$ - |  |

## Item 7. Management's Discussion And Analysis Of Financial Condition And Results Of Operations

In addition to historical information, this discussion and analysis contains forward-looking statements. The forward-looking statements contained herein are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected in the forward-looking statements. Important factors that might cause such a difference include, but are not limited to, those discussed in the "Management's Discussion and Analysis of Financial Condition and Results of Operations." Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's analysis only as of the date hereof. We undertake no obligation to publicly revise or update these forward-looking statements to reflect events or circumstances that arise after the date hereof.

## Critical Accounting Policies, Judgments and Estimates

We prepare our financial statements in conformity with accounting principles generally accepted in the United States of America. The preparation of such financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of those financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The Company discloses its significant accounting policies in the notes to its audited consolidated financial statements.

Judgments and estimates of uncertainties are required in applying the Company's accounting policies in certain areas. Following are some of the areas requiring significant judgments and estimates: revenue recognition, accounts receivable, cash flow and valuation assumptions in performing asset impairment tests of long-lived assets, estimates of the useful lives of intangible assets and insurance reserves.

There are numerous critical assumptions that may influence accounting estimates in these and other areas. We base our critical assumptions on historical experience, third-party data and various other estimates we believe to be reasonable. A description of the aforementioned policies follows:

Revenue Recognition - We recognize revenue from our products when the products are shipped to our customers and when equipment service is performed for our customers who are charged on a time and material basis. We also sell equipment service contracts with terms of coverage ranging between 12 and 60 months. We record deferred income on equipment service contracts which is amortized by the straight-line method over the term of the contracts. We record offsets to revenue for allowances, end-user pricing adjustments and trade spending. Off-invoice allowances are deducted directly from the amount invoiced to our customer when our products are shipped to the customer. Offsets to revenue for allowances, end-user pricing adjustments and trade spending are recorded primarily as a reduction of accounts receivable based on our estimates of liability which are based on customer programs and historical experience. These offsets to revenue are based primarily on the quantity of product purchased over specific time periods. For our retail supermarket and frozen beverages segments, we accrue for the liability based on products sold multiplied by per product offsets. Offsets to revenue for our Food Service segment are calculated in a similar manner for offsets owed to our direct customers; however, because shipments to end-users are unknown to us until reported by our direct customers or by the end-users, there is a greater degree of uncertainty as to the accuracy of the amounts accrued for end-user offsets. Additional uncertainty may occur as customers take deductions when they make payments to us. This creates complexities because our customers do not always provide reasons for the deductions taken. Additionally, customers may take deductions to which they are not entitled and the length of time customers take deductions to which they are entitled can vary from two weeks to well over a year. Because of the aforementioned uncertainties, the process to determine the amount of liability to record is cumbersome and subject to inaccuracies. However, we feel that due to constant monitoring of the process, any inaccuracies would not be material. Our recorded liability for allowances, end-user pricing adjustments and trade spending was approximately $\$ 8,084,000$ and $\$ 6,916,000$ at September 24, 2005 and September 25, 2004, respectively. The increase in our recorded liability resulted from the general increases in allowances throughout our businesses.

Accounts Receivable - We record accounts receivable at the time revenue is recognized. Bad debt expense is recorded in marketing and administrative expenses. The amount of the allowance for doubtful accounts is based on our estimate of the accounts receivable amount that is uncollectable. It is comprised of a general reserve based on historical experience and amounts for specific customers' accounts receivable balances that we believe are at risk due to our knowledge of facts regarding the customer(s). We continually monitor our estimate of the allowance for doubtful accounts and adjust it monthly. We usually have 2 to 3 customers with accounts receivable balances of between $\$ 1.5$ million to $\$ 4$ million. Failure of these customers, and others with lesser balances to pay us the amounts owed, could have a material impact on our consolidated statement of earnings and our consolidated statement of cash flows.

Accounts receivable due from any of our customers is subject to risk. Our total bad debt expense was $\$ 112,000, \$ 245,000$ and $\$ 556,000$ for the fiscal years 2005, 2004 and 2003 respectively. At September 24, 2005 and September 25, 2004, our accounts receivables were $\$ 46,261,000$ and $\$ 47,753,000$, net of an allowance for doubtful accounts of $\$ 1,054,000$ and $\$ 1,104,000$.

Asset Impairment - Goodwill of our restaurant group reporting unit decreased by \$52,000 in 2004 and goodwill of our frozen beverages reporting unit increased by $\$ 679,000$ in 2004. In 2005, goodwill of our food service reporting unit increased by $\$ 7,145,000$ as a result of the acquisition of Snackworks, LLC.

We have three reporting units with goodwill totaling \$53,622,000 as of September 24, 2005. We utilize historical reporting unit cash flows (defined as reporting unit operating income plus depreciation and amortization) as a proxy for expected future reporting unit cash flows to evaluate the fair value of these reporting units. If the fair value estimated substantially exceeds the carrying value of the reporting unit, including the goodwill, if any, associated with that unit, we do not recognize any impairment loss. We do not engage a third party to assist in this analysis as we believe that our in-house expertise is adequate to perform the analysis.

Licenses and rights are being amortized by the straight-line method over periods ranging from 4 to 20 years and amortization expense is reflected throughout operating expenses. The gross carrying amount of intangible assets increased by $\$ 5,831,000$ in 2005 primarily as a result of the acquisition of $\$ 6,080,000$ of intangible assets of Snackworks, LLC. Long-lived assets, including fixed assets and intangibles, are reviewed for impairment as events or changes in circumstances occur indicating that the carrying amount of the asset may not be recoverable. Cash flow analyses are used to assess impairment. The estimates of future cash flows involve considerable management judgment and are based upon assumptions about expected future operating performance. Assumptions used in these forecasts are consistent with internal planning. The actual cash flows could differ from management's estimates due to changes in business conditions, operating performance, economic conditions, competition and consumer preferences.

Insurance Reserves - We have a self-insured medical plan which covers approximately 1,000 of our employees. We record a liability for incurred but not yet paid claims based on our historical experience of claims payments and a calculated lag time period. We maintain a Microsoft Excel spreadsheet that includes claims payments made each month according to the date the claim was incurred. This enables us to have an historical record of claims incurred but not yet paid at any point in the past. We then compare our accrued liability to the more recent claims incurred but not yet paid amounts and adjust our recorded liability up or down accordingly. Our recorded liability at September 24, 2005 and September 25, 2004 was $\$ 1,536,000$ and $\$ 920,000$, respectively. Considering that we have stop loss coverage of $\$ 125,000$ for each individual plan subscriber, the general consistency of claims payments and the short time lag, we believe that there is not a material exposure for this liability. Because of the foregoing, we do not engage a third party actuary to assist in this analysis.

We self-insure, up to loss limits, worker's compensation and automobile liability claims. Accruals for claims under our self-insurance program are recorded on a claims-incurred basis. Under this program, the estimated liability for claims incurred but unpaid in fiscal year 2005 and 2004 was $\$ 2,700,000$ and $\$ 2,400,000$, respectively. Our total recorded liability for all years' claims incurred but not yet paid was $\$ 6,450,000$ and $\$ 4,825,000$ at September 24, 2005 and September 25, 2004, respectively. We estimate the liability based on total incurred claims and paid claims adjusting for loss development factors which account for the development of open claims over time. We estimate the amounts we expect to pay for some insurance
years by multiplying incurred losses by a loss development factor which is based on insurance industry averages and the age of the incurred claims; our estimated liability is then the difference between the amounts we expect to pay and the amounts we have already paid for those years. Loss development factors that we use range from 1.0 to 1.82 . However, for some years, the estimated liability is the difference between the amounts we have already paid for that year and the maximum we could pay under the program in effect for that particular year because the calculated amount we expect to pay is higher than the maximum. For other years, where there are few claims open, the estimated liability we record is the amount the insurance company has reserved for those claims. We evaluate our estimated liability on a continuing basis and adjust it accordingly. Due to the multi-year length of these insurance programs, there is exposure to claims coming in lower or higher than anticipated; however, due to constant monitoring and stop loss coverage on individual claims, we believe our exposure is not material. Because of the foregoing, we do not engage a third party actuary to assist in this analysis. In connection with these self-insurance agreements, we customarily enter into letters of credit arrangements with our insurers. At September 24, 2005 and September 25, 2004, we had outstanding letters of credit totaling approximately $\$ 7,700,000$ and $\$ 6,900,000$, respectively.

Refer to Note A to the consolidated financial statements for additional information on our accounting policies.

## RESULTS OF OPERATIONS

## Fiscal 2005 ( 52 weeks) Compared to Fiscal 2004 ( 52 weeks)

Net sales increased $\$ 40,524,000$ or $10 \%$ to $\$ 457,112,000$ in fiscal 2005 from $\$ 416,588,000$ in fiscal 2004. Adjusting for sales related to the acquisitions of Country Home Bakers in 2004 and Snackworks, LLC in 2005 , sales increased approximately $5 \%$, or $\$ 22,000,000$.

We have four reportable segments, as disclosed in the notes to the consolidated financial statements: Food Service, Retail Supermarkets, The Restaurant Group and Frozen Beverages.

The Chief Operating Decision Maker for Food Service, Retail Supermarkets and The Restaurant Group and the Chief Operating Decision Maker for Frozen Beverages monthly review and evaluate operating income and sales in order to assess performance and allocate resources to each individual segment. In addition, the Chief Operating Decision Makers review and evaluate depreciation, capital spending and assets of each segment on a quarterly basis to monitor cash flow and asset needs of each segment.

## Food Service

Sales to food service customers increased $\$ 29,600,000$ or $12 \%$ to $\$ 280,123,000$ in fiscal 2005. Excluding Country Home Bakers and Snackworks acquisitions' related sales, sales increased $\$ 11,230,000$, or $4 \%$. Soft pretzel sales to the food service market increased $\$ 6,585,000$, or $8 \%$, to $\$ 87,308,000$ for the 2005 year due primarily to the acquisition of Snackworks, LLC. Excluding Snackworks sales, pretzel sales increased $\$ 695,000$, or less than $1 \%$. Although there were increases and decreases in sales spread among many of our customers, two customers by themselves had increased sales of about $\$ 3,000,000$. Sales of bakery products increased $\$ 16,048,000$, or $14 \%$, for the year. Excluding sales related to the acquisition of Country Home Bakers, sales of bakery products increased $\$ 3,568,000$ or $3 \%$. The increased sales were primarily to our private label and industrial business customers. Churro sales increased $12 \%$ to $\$ 14,777,000$ with three customers accounting for more than one-half of the increased sales. Frozen juice bar and ices sales increased $\$ 2,682,000$ or $7 \%$ to $\$ 39,693,000$ for the year with sales to school food service customers accounting for virtually all of the increase. Sales of our funnel cake products increased $\$ 2,996,000$ due to sales to one customer. The changes in sales throughout the food service segment were from a combination of volume changes and price increases.

## Retail Supermarkets

Sales of products to retail supermarkets increased $\$ 3,504,000$ or $9 \%$ to $\$ 42,347,000$ in fiscal 2005. Total soft pretzel sales to retail supermarkets were $\$ 21,839,000$, an increase of $19 \%$ from fiscal 2004. Approximately one-half of the increase was due to the expansion of PRETZELFILS to additional markets
with the balance coming primarily from increased sales of our flagship SUPERPRETZEL brand in existing markets. Sales of frozen juice bars and ices increased $\$ 1,166,000$ or $5 \%$ to $\$ 23,588,000$ in 2005 from $\$ 22,422,000$ in 2004 due to an extremely strong fourth quarter during which sales of LUIGI'S Real Italian Ice increased by approximately $50 \%$. Coupon costs, a reduction of sales, were up $\$ 876,000$, or $29 \%$, for the year.

## The Restaurant Group

Sales of our Restaurant Group, which operates BAVARIAN PRETZEL BAKERY and PRETZEL GOURMET retail stores in the Mid-Atlantic region, declined by $29 \%$ primarily due to closings or licensings of 11 stores. At September 24, 2005, we had 19 stores open.

## Frozen Beverages

Frozen beverage and related product sales increased $\$ 9,634,000$ or $8 \%$ to $\$ 129,233,000$ in fiscal 2005. Beverage sales alone were up $2 \%$ for the year with sales increases and decreases spread among our customer base. Service revenue increased $\$ 6,130,000$, or $34 \%$, to $\$ 24,238,000$ for the year as we continue to emphasize growing this part of our business. Increased service revenue to one customer accounted for over $40 \%$ of the increase with no other customer accounting for more than $10 \%$ of the increase. Machine sales increased $\$ 2,568,000$ to $\$ 13,257,000$ for the year. Sales to two customers accounted for all of the machine sales increase.

## Consolidated

Other than as commented upon above by segment, there are no material specific reasons for the reported sales increases or decreases. Sales levels can be impacted by the appeal of our products to our customers and consumers and their changing tastes, competitive and pricing pressures, sales execution, marketing programs, seasonal weather, customer stability and general economic conditions.

Gross profit as a percent of sales, although at $34 \%$ of sales for both 2005 and 2004, increased .26 of a percentage point primarily because of pricing and efficiencies related to higher volume and a significant improvement in the gross profit of our restaurant group business.

Total operating expenses increased $\$ 9,781,000$ to $\$ 114,798,000$ in fiscal 2005 but as a percentage of sales were essentially the same in both 2005 and 2004. Marketing expenses were $13 \%$ of sales in both fiscals 2005 and 2004, although they dropped about $6 / 10$ of one percent of sales. The decrease in marketing expense as a percent of sales was the result of controlled spending and higher sales throughout all our business. Distribution expenses increased about $6 / 10$ of one percent of sales to $9 \%$ of sales from $8 \%$ of sales in 2004 . Distribution expenses increased as a percent of sales because of higher fuel and outside carrier costs. Administrative expenses were $4 \%$ in both years even though we incurred approximately $\$ 400,000$ of external costs related to compliance with the Sarbanes-Oxley Act. Other general expense of $\$ 430,000$ in 2005 was an increase of $\$ 401,000$ from 2004 which increase resulted primarily from costs relating to Hurricane Katrina.

Operating income increased $\$ 5,057,000$ or $14 \%$ to $\$ 40,249,000$ in fiscal 2005 as a result of the aforementioned items.

Operating income was impacted by approximately $\$ 700,000$ of higher insurance costs compared to a year ago due to increased claims under our liability policies. Manufacturing plant utilities costs were higher by about $\$ 1,000,000$ for the year compared to last year with about two-thirds of the increase coming in the second half of the year. We expect that higher utilities costs will have a significant impact on our 2006 operating results. Although commodity costs did not increase as they have in recent years, our expectations are that increases will be significant in fiscal year 2006.

Investment income increased by $\$ 1,123,000$ to $\$ 1,689,000$ due to an increase in the general level of interest rates and higher investable balances of cash and marketable securities.

Interest expense and other increased \$26,000 to $\$ 136,000$ in 2005.

The effective income tax rate increased to $38 \%$ in fiscal year 2005 from $36 \%$ in 2004 due to estimated increases in state tax payments and an increase in the estimated enacted rate applied to net deferred tax liabilities.

Net earnings increased $\$ 3,333,000$ or $15 \%$ in fiscal 2005 to $\$ 26,043,000$ or $\$ 2.80$ per fully diluted share as a result of the aforementioned items.

There are many factors which can impact our net earnings from year to year and in the long run, among which are the supply and cost of raw materials and labor, insurance costs, factors impacting sales as noted above, the continuing consolidation of our customers, our ability to manage our manufacturing, marketing and distribution activities, our ability to make and integrate acquisitions and changes in tax laws and interest rates.

## RESULTS OF OPERATIONS

## Fiscal 2004 ( 52 weeks) Compared to Fiscal 2003 ( 52 weeks)

Net sales increased $\$ 52,021,000$ or $14 \%$ to $\$ 416,588,000$ in fiscal 2004 from $\$ 364,567,000$ in fiscal 2003. Approximately $\$ 36,000,000$ of the sales increase resulted from the acquisition of Country Home Bakers in January 2004. Excluding these sales, sales increased approximately 4\%.

We have four reportable segments, as disclosed in the notes to the consolidated financial statements: Food Service, Retail Supermarkets, The Restaurant Group and Frozen Beverages.

The Chief Operating Decision Maker for Food Service, Retail Supermarkets and The Restaurant Group and the Chief Operating Decision Maker for Frozen Beverages monthly review and evaluate operating income and sales in order to assess performance and allocate resources to each individual segment. In addition, the Chief Operating Decision Makers review and evaluate depreciation, capital spending and assets of each segment on a quarterly basis to monitor cash flow and asset needs of each segment.

## Food Service

Sales to food service customers increased $\$ 49,995,000$ or $25 \%$ to $\$ 250,523,000$ in fiscal 2004. Excluding Country Home Bakers, sales increased $\$ 14,142,000$, or $7 \%$. Soft pretzel sales to the food service market increased $\$ 4,661,000$, or $6 \%$, to $\$ 80,723,000$ for the 2004 year due primarily to increased sales of PRETZEL FILLERS and GOURMET TWISTS. Significant decreases in sales to two customers were more than offset by increases in sales to three other customers. The net increase in sales to these five customers accounted for approximately $75 \%$ of the overall sales increase of soft pretzel sales to the food service market. Sales of bakery products increased $\$ 46,546,000$, or $69 \%$, for the year. Excluding sales from the acquisition of Country Home Bakers, sales of bakery products increased $\$ 10,693,000$ or $16 \%$ with approximately $80 \%$ of this increase coming from sales to four customers resulting primarily from increased sales of existing and new products to their customers. Approximately $\$ 700,000$ of the balance of the bakery sales increase was of our branded products sold primarily to school food service accounts and approximately $\$ 1,000,000$ of the balance was of sales of private label products with increases and decreases among many customers. Churro sales increased $2 \%$ to $\$ 13,244,000$ with no significant increases or decreases among our customers. Frozen juice bar and ices sales decreased $\$ 1,109,000$ or $3 \%$ to $\$ 37,011,000$ for the year. Continued strength in our school food service business and sales of BARQ'S FLOATZ, a frozen root beer and ice cream float, in warehouse club stores offset most of the decline, approximately $\$ 2,800,000$, which resulted from replacement of our products with low carb products in some warehouse club stores. The changes in sales throughout the food service segment were from a combination of volume changes and price increases.

## Retail Supermarkets

Sales of products to retail supermarkets decreased $\$ 859,000$ or $2 \%$ to $\$ 38,843,000$ in fiscal 2004. Total soft pretzel sales to retail supermarkets were $\$ 18,364,000$, an increase of $7 \%$ from fiscal 2003. The increase was entirely due to the introduction of PRETZELFILS just prior to the beginning of fiscal year 2004 and a price increase. Sales of frozen juice bars and ices decreased $\$ 1,829,000$ or $8 \%$ to $\$ 22,422,000$ in 2004 from $\$ 24,251,000$ in 2003. Even though case sales of frozen juices and ices were down $13 \%$, sales were down only
$8 \%$ because of reduced trade spending in 2004 compared to 2003 . We believe that our decline in frozen juices and ices sales was in line with industry-wide declines in the frozen novelty product category.

## The Restaurant Group

Sales of our Restaurant Group, which operates BAVARIAN PRETZEL BAKERY and PRETZEL GOURMET retail stores in the Mid-Atlantic region, declined by $22 \%$, primarily due to reduced mall traffic and closings or licensings of 18 unprofitable stores. At September 25, 2004, we had 30 stores open with plans to continue to close down unprofitable stores and reduce overhead costs in hopes of improving the operating results of this business.

## Frozen Beverages

Frozen beverage and related product sales increased $\$ 5,017,000$ or $4 \%$ to $\$ 119,599,000$ in fiscal 2004. Beverage sales alone were essentially unchanged for the year. Excluding lower sales to one customer, beverage sales alone would have been up about $2 \%$. Sales to this customer may decline further in 2005 although we do not believe the impact on consolidated operating income would be material. Service revenue increased $\$ 2,836,000$, or $19 \%$, to $\$ 18,108,000$ for the year as we continue to emphasize growing this part of our business. Machine sales increased $\$ 2,803,000$ to $\$ 11,228,000$ for the year. Sales to one customer accounted for all of the machine sales increase.

## Consolidated

Other than as commented upon above by segment, there are no material specific reasons for the reported sales increases or decreases. Sales levels can be impacted by the appeal of our products to our customers and consumers and their changing tastes, competitive and pricing pressures, sales execution, marketing programs, seasonal weather, customer stability and general economic conditions.

Gross profit as a percent of sales, although at $34 \%$ of sales for both 2004 and 2003, decreased .58 of a percentage point. Excluding the lower margin of the acquired Country Home Bakers, gross margin as a percentage of sales increased slightly over 2003. Gross profit of the existing businesses was impacted by increases in the unit costs of raw materials and packaging of about $\$ 1,800,000$ and increases in insurance costs of about $\$ 900,000$ and benefitted from lower depreciation of approximately $\$ 1,600,000$. Also helping to improve the gross profit percentage were price increases and efficiencies related to higher volume.

Total operating expenses increased $\$ 11,019,000$ to $\$ 105,017,000$ in fiscal 2004 but as a percentage of sales decreased about $1 / 2$ of one percent to $25 \%$ in 2004. Marketing expenses decreased to $13 \%$ of sales in fiscal 2004 from $14 \%$ in 2003. The decrease in marketing expense as a percent of sales was the result of controlled spending throughout all our business and the increased level of bakery sales. Distribution expenses, which increased less than $1 / 2$ of 1 percent of sales, were $8 \%$ of sales in both years. Distribution expenses increased as a percent of sales because of higher fuel and outside carrier costs as well as by differences in product mix. Administrative expenses were $4 \%$ in both years. Administrative expenses benefitted from lower legal expenses of about $\$ 300,000$ this year compared to last year. Other general expense of $\$ 29,000$ in 2004 compared to other general income of $\$ 384,000$ in 2003. The $\$ 384,000$ of general income in 2003 included income from the positive resolution of prior acquisition liabilities.

Operating income increased $\$ 4,345,000$ or $14 \%$ to $\$ 35,192,000$ in fiscal 2004 as a result of the aforementioned items.

Interest expense and other was \$113,000 in both 2004 and 2003.
The effective income tax rate was $36 \%$ in fiscal years 2004 and 2003.
Net earnings increased $\$ 2,808,000$ or $14 \%$ in fiscal 2004 to $\$ 22,710,000$ or $\$ 2.48$ per fully diluted share as a result of the aforementioned items.

There are many factors which can impact our net earnings from year to year and in the long run, among which are the supply and cost of raw materials and labor, insurance costs, factors impacting sales as noted above, the continuing consolidation of our customers, our ability to manage our manufacturing, marketing and
distribution activities, our ability to make and integrate acquisitions and changes in tax laws and interest rates.

## ACQUISITIONS, LIQUIDITY AND CAPITAL RESOURCES

In January 2004, we acquired the assets of Country Home Bakers, Inc. Country Home Bakers, Inc., with its manufacturing facility in Atlanta, Georgia, manufactures and distributes bakery products to the food service and supermarket industries. Its product line includes cookies, biscuits, and frozen doughs sold under the names READI-BAKE, COUNTRY HOME and private labels sold through supermarket in-store bakeries.

In March 2005, we acquired all of the assets of Snackworks LLC, d/b/a Bavarian Brothers, a manufacturer of soft pretzels headquartered in Rancho Cucamonga, California. Snackworks operates production facilities in California and Chambersburg, Pennsylvania and markets its products under the brand names SERIOUSLY TWISTED!, BAVARIAN BROTHERS and CINNAPRETZEL. Snackworks sells throughout the continental United States primarily to mass merchandisers and theatres.

These acquisitions were accounted for under the purchase method of accounting, and their operations are included in the consolidated financial statements from their respective acquisition dates.

Although there are many factors that could impact our operating cash flow, most notably net earnings, we believe that our future operating cash flow, along with our borrowing capacity, is sufficient to fund future growth and expansion. Based on our past levels of operating cash flow, which has averaged $\$ 48,718,000$ per year over the past three years, and the strength of our consolidated balance sheet, we believe that we have the capability to borrow in excess of $\$ 200,000,000$. This is management's current opinion, which could change over time depending on future events.

Fluctuations in the value of the Mexican peso and the resulting translation of the net assets of our Mexican frozen beverage subsidiary caused a decrease of $\$ 143,000$ in accumulated other comprehensive loss in 2005 and an increase of $\$ 104,000$ and $\$ 165,000$ in 2004 and 2003, respectively. In 2005, sales of the Mexican subsidiary were $\$ 5,399,000$ as compared to $\$ 4,308,000$ in 2004 and $\$ 4,354,000$ in 2003.

In fiscal year 2003, we purchased and retired 297,000 shares of our common stock at a cost of $\$ 8,565,000$. In fiscal years 2005 and 2004, we did not purchase or retire any of our common stock.

Our general-purpose bank credit line provides for up to a $\$ 50,000,000$ revolving credit facility. The agreement contains restrictive covenants and requires commitment fees in accordance with standard banking practice. There were no outstanding balances under this facility at September 24, 2005 and September 25, 2004. The significant financial covenants are:

- Earnings before interest expense and income taxes divided by interest expense shall not be less than 1.5 to 1 .
- Tangible net worth must be more than $\$ 90$ million.
- Total funded indebtedness divided by earnings before interest expense, income taxes, depreciation and amortization shall not be greater than 2.25 to 1 .
- Total liabilities divided by tangible net worth shall not be more than 2.0 to 1 .

We were in compliance with the restrictive covenants described above at September 24, 2005.
We self-insure, up to loss limits, certain insurable risks such as worker's compensation and automobile liability claims. Accruals for claims under our self-insurance program are recorded on a claims-incurred basis. Under this program, the estimated liability for claims incurred but unpaid in fiscal year 2005 and 2004 was $\$ 2,700,000$ and $\$ 2,400,000$, respectively. In connection with certain self-insurance agreements, we customarily enter into letters of credit arrangements with our insurers. At September 24, 2005 and September 25, 2004, we had outstanding letters of credit totaling approximately $\$ 7,700,000$ and $\$ 6,900,000$, respectively.

The following table presents our contractual cash flow commitments on long-term debt and operating leases. See Notes to the consolidated financial statements for additional information on our long-term debt and operating leases.

|  | Total | Payments Due by Period (in thousands) |  |  | $\begin{gathered} \text { After } \\ 5 \text { Years } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Less <br> Than <br> 1 Year | $\begin{gathered} 1-3 \\ \text { Years } \end{gathered}$ | $\stackrel{4-5}{\text { Years }}$ |  |
| Long-term debt, including current maturities | \$ | \$ | \$ | \$ | \$ |
| Purchase commitments | 16,000 | 16,000 |  |  |  |
| Operating leases | 40,968 | 9,526 | 14,809 | 7,742 | 8,891 |
| Total | \$56,968 | \$25,526 | \$14,809 | \$7,742 | \$8,891 |

The purchase commitments do not exceed our projected requirements over the related terms and are in the normal course of business.

## Fiscal 2005 Compared to Fiscal 2004

Cash and cash equivalents and marketable securities available for sale increased $\$ 13,920,000$, or $25 \%$, to $\$ 70,020,000$ from a year ago primarily because net cash provided by operating activities of $\$ 52,644,000$ exceeded cash used for purchases of property, plant and equipment and for purchase of companies by $\$ 14,924,000$.

Trade receivables decreased $\$ 1,492,000$ or $3 \%$ to $\$ 46,261,000$ in 2005 due to more efficient collections. Inventories increased $\$ 4,097,000$ or $14 \%$ to $\$ 33,684,000$ in 2005 . The increases were due primarily to increased levels of business and higher unit costs of inventories. Parts inventory increased in our frozen beverages business in response to higher levels of managed service business.

Net property, plant and equipment decreased $\$ 429,000$ to $\$ 89,045,000$ because depreciation of fixed assets exceeded purchases of fixed assets and assets acquired in acquisitions.

Other intangible assets, less accumulated amortization increased $\$ 5,239,000$ to $\$ 7,043,000$ because of the purchase of intangible assets of $\$ 6,080,000$ in the Snackworks acquisition.

Goodwill increased $\$ 7,145,000$ to $\$ 53,622,000$ as a result of the purchase of Snackworks, LLC.
Accounts payable and accrued liabilities increased $\$ 5,256,000$, or $11 \%$ from 2004 to 2005 primarily because of increased levels of business, higher accruals for our insurance reserves and higher income taxes payable.

Deferred income tax liabilities increased by $\$ 1,166,000$ to $\$ 17,987,000$ which related primarily to depreciation of property, plant and equipment.

Common stock increased $\$ 3,022,000$ to $\$ 36,091,000$ in 2005 because of the exercise of incentive and non qualified stock options and stock issued under our stock purchase plan for employees.

Net cash provided by operating activities increased $\$ 5,500,000$ to $\$ 52,644,000$ in 2005 primarily because of an increase to net earnings of $\$ 3,333,000$ and a reduction in working capital of $\$ 2,363,000$ in 2005 compared to an increase in working capital of $\$ 1,995,000$ in 2004 which was partially offset by a reduction in deferred income taxes of $\$ 174,000$ in 2005 compared to an increase in deferred taxes of $\$ 2,394,000$ in 2004.

Net cash used in investing activities decreased $\$ 13,511,000$ to $\$ 55,433,000$ in 2005 from $\$ 68,944,000$ in 2004 primarily because purchases of marketable securities, net of proceeds from marketable securities, were $\$ 18,775,000$ higher in 2004 than in 2005 which was partially offset by $\$ 3,420,000$ of higher payments in 2005 for purchases of companies.

Net cash used in financing activities of $\$ 1,159,000$ in 2005 compared to net cash provided by financing activities of $\$ 3,810,000$ in 2004 . The change was primarily caused by the payment of cash dividends of $\$ 3,400,000$ in 2005, the first year in which we paid cash dividends.

In 2005, the major variables in determining our net increase in cash and cash equivalents and marketable securities available for sale were our net earnings, depreciation and amortization of fixed assets, purchases of property, plant and equipment and payments for the purchase of companies. Other variables which in the past have had a significant impact on our change in cash and cash equivalents are payments for the repurchase of common stock, proceeds from borrowings and payments of long-term debt. As discussed in results of operations, our net earnings may be influenced by many factors. Depreciation and amortization of fixed assets is primarily determined by past purchases of property, plant and equipment although it could be impacted by a significant acquisition in the current year. Purchases of property, plant and equipment are primarily determined by our ongoing normal manufacturing and marketing requirements but could be increased significantly for manufacturing expansion requirements or large frozen beverage customer needs. From time to time, we have repurchased common stock and we anticipate that we will do so again in the future. We are actively seeking acquisitions that could be a significant use of cash. Although the balance of our long-term debt is $\$ 0$ at September 24, 2005, we may borrow in the future depending on our needs.

## Fiscal 2004 Compared to Fiscal 2003

Cash and cash equivalents and marketable securities available for sale increased $\$ 18,406,000$, or $49 \%$, to $\$ 56,100,000$ from a year ago because net cash provided by operating activities of $\$ 47,144,000$ and provided by financing activities of $\$ 3,810,000$ exceeded the amounts of net cash used in investing activities.

Trade receivables increased $\$ 10,108,000$ or $27 \%$ to $\$ 47,753,000$ and inventories increased $\$ 6,385,000$ or $28 \%$ to $\$ 29,587,000$ in 2004 . The increases were due primarily to increased levels of business and higher unit costs of inventories. Including Country Home Bakers, sales for the last month of the year were approximately $21 \%$ higher than a year ago. Additionally, the amount of some finished goods inventory was intentionally increased to allow for improved manufacturing efficiencies and distribution savings. Parts inventory increased in our frozen beverages business in response to higher levels of managed service business.

Property, plant and equipment increased $\$ 2,359,000$ to $\$ 89,474,000$ primarily because of the acquisition of $\$ 5,240,000$ of property, plant and equipment in the Country Home Bakers acquisition, which was offset somewhat by higher depreciation than purchases in our existing business.

Other intangible assets, less accumulated amortization increased $\$ 573,000$ to $\$ 1,804,000$ because of the acquisition of intangible assets of $\$ 1,016,000$ in the Country Home Bakers acquisition, net of amortization of $\$ 443,000$.

Accounts payable and accrued liabilities increased $\$ 7,588,000$, or $19 \%$ from 2003 to 2004 primarily because of increased levels of business during our fourth quarter and especially September.

Deferred income tax liabilities increased by $\$ 2,984,000$ to $\$ 19,153,000$ which related primarily to depreciation of property, plant and equipment.

Common stock increased $\$ 4,926,000$ to $\$ 33,069,000$ in 2004 because of the exercise of incentive stock options and stock issued under our stock purchase plan for employees.

Net cash provided by operating activities increased $\$ 779,000$ to $\$ 47,144,000$ in 2004 primarily because of an increase to net earnings of $\$ 2,808,000$ which was partially offset by a reduction in depreciation and amortization of fixed assets of $\$ 1,064,000$ and an increase in working capital of $\$ 1,316,000$. The decrease in depreciation and amortization expense related primarily to frozen carbonated beverage dispensers acquired in an acquisition in 1998, which became fully depreciated in the first quarter of 2003.

Net cash used in investing activities increased $\$ 52,607,000$ to $\$ 68,944,000$ in 2004 from $\$ 16,337,000$ in 2003 primarily because of the acquisition of Country Home Bakers and higher spending of $\$ 3,191,000$ for purchases of dispensing and other equipment in our frozen beverage business and because purchases of marketable securities, net of proceeds from sales of marketable securities, were $\$ 36,500,000$ in 2004 compared to none in 2003.

Net cash provided by financing activities of $\$ 3,810,000$ in 2004 compared to a use of $\$ 6,327,000$ in 2003. The change of $\$ 10,137,000$ was because in 2003 we spent $\$ 8,565,000$ to repurchase common stock and did not repurchase any common stock in 2004.

In 2004, the major variables in determining our net increase in cash and cash equivalents and marketable securities available for sale were our net earnings, depreciation and amortization of fixed assets, purchases of property, plant and equipment and payments for the purchase of companies. Other variables which in the past have had a significant impact on our change in cash and cash equivalents are payments for the repurchase of common stock, proceeds from borrowings and payments of long-term debt. As discussed in results of operations, our net earnings may be influenced by many factors. Depreciation and amortization of fixed assets is primarily determined by past purchases of property, plant and equipment although it could be impacted by a significant acquisition in the current year. Purchases of property, plant and equipment is primarily determined by our ongoing normal manufacturing and marketing requirements but could be increased significantly for manufacturing expansion requirements or large frozen beverage customer needs. From time to time, we have repurchased common stock and we anticipate that we will again in the future. We are actively seeking acquisitions that could be a significant use of cash. Although the balance of our long-term debt is $\$ 0$ at September 25, 2004, we may borrow in the future depending on our needs.

## Item 7a. Quantitative And Qualitative Disclosures About Market Risk

The following is the Company's quantitative and qualitative analysis of its financial market risk:

## Interest Rate Sensitivity

The Company has in the past entered into interest rate swaps to limit its exposure to interest rate risk and may do so in the future if the Board of Directors feels that such non-trading purpose is in the best interest of the Company and its shareholders. As of September 24, 2005, the Company had no interest rate swap contracts.

## Interest Rate Risk

At September 24, 2005, the Company had no long-term debt obligations.
The Company's most significant raw material requirements include flour, shortening, corn syrup, chocolate, and macadamia nuts. The Company attempts to minimize the effect of future price fluctuations related to the purchase of raw materials primarily through forward purchasing to cover future manufacturing requirements, generally for periods from 1 to 24 months. Futures contracts are not used in combination with forward purchasing of these raw materials. The Company's procurement practices are intended to reduce the risk of future price increases, but also may potentially limit the ability to benefit from possible price decreases.

## Foreign Exchange Rate Risk

The Company has not entered into any forward exchange contracts to hedge its foreign currency rate risk as of September 24, 2005 because it does not believe its foreign exchange exposure is significant.

## Item 8. Financial Statements And Supplementary Data

The financial statements of the Company are filed under this Item 8, beginning on page F-1 of this report.

## Item 9. Changes In And Disagreements With Accountants On Accounting And Financial Disclosure

 None.
## Item 9A. Controls And Procedures

Disclosure Controls and Procedures
We carried out an evaluation under the supervision and with the participation of our management, including our chief executive officer and chief financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934 (the "Exchange Act"), as amended for financial

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reporting, as of September 24, 2005. Based on that evaluation, our chief executive officer and chief financial officer concluded that these controls and procedures are effective to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported as specified in Securities and Exchange Commission rules and forms. There were no changes in these controls or procedures identified in connection with the evaluation of such controls or procedures that occurred during our last fiscal quarter, or in other factors that have materially affected, or are reasonably likely to materially affect these controls or procedures.

Our disclosure controls and procedures are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized, and reported, within the time periods specified in the rules and forms of the Securities and Exchange Commission. These disclosure controls and procedures include, among other things, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file under the Exchange Act is accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure

## Management's Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is defined in Rule 13a-15(f) and 15d-15(f) under the Exchange Act as a process designed by, or under the supervision of, the chief executive officer and chief financial officer and effected by the board of directors and management to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles and includes those policies and procedures that:

- Pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of our assets;
- Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of our management and board of directors;
- Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to the risks that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Our management assessed the effectiveness of our internal control over financial reporting as of September 24, 2005. In making this assessment, our management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control-Integrated Framework.

Based on our assessment, our management believes that, as of September 24, 2005, our internal control over financial reporting is effective.

Additionally, Grant Thornton LLP has issued an attestation report on our assessment of internal controls.

## Item 9b. Other Information

There was no information required on Form 8-K during the quarter that was not reported.

## PART III

## Item 10. Directors And Executive Officers Of The Registrant

Portions of the information concerning directors, appearing under the captions "Information Concerning Nominees For Election To Board" and "Information Concerning Continuing Directors And Executive Officers" in the Company's Proxy Statement filed with the Securities and Exchange Commission in connection with the Annual Meeting of Shareholders to be held on February 7, 2006, is incorporated herein by reference.

Portions of the information concerning the Audit Committee, the requirement for an Audit Committee Financial Expert and the Nominating Committee in the Company's Proxy Statement filed with the Securities and Exchange Commission in connection with the Annual Meeting of Shareholders to be held on February 7, 2006, is incorporated herein by reference.

The Company has adopted a Code of Ethics pursuant to Section 406 of the Sarbanes-Oxley Act of 2002, which applies to the Company's principal executive officer and senior financial officer. The Company has also adopted a Code of Business Conduct and Ethics which applies to all employees.

## Item 11. Executive Compensation

Information concerning executive compensation appearing in the Company's Proxy Statement under the caption "Management Remuneraton" is incorporated herein by reference.

The following is a list of the executive officers of the Company and their principal past occupations or employment. All such persons serve at the pleasure of the Board of Directors and have been elected to serve until the Annual Meeting of Shareholders on February 7, 2006 or until their successors are duly elected.

| Name | Age | Position |
| :---: | :---: | :---: |
| Gerald B. Shreiber | 64 | Chairman of the Board, President, Chief Executive Officer and Director |
| Dennis G. Moore | 50 | Senior Vice President, Chief Financial Officer, Secretary, Treasurer and Director |
| Robert M. Radano | 56 | Senior Vice President, Sales and Chief Operating Officer |
| Dan Fachner. | 45 | President of The ICEE Company Subsidiary |
| Michael Karaban | 59 | Senior Vice President, Marketing |

Gerald B. Shreiber is the founder of the Company and has served as its Chairman of the Board, President, and Chief Executive Officer since its inception in 1971. His term as a director expires in 2005.

Dennis G. Moore joined the Company in 1984. He served in various controllership functions prior to becoming the Chief Financial Officer in June 1992. His term as a director expires in 2007.

Robert M. Radano joined the Company in 1972 and in May 1996 was named Chief Operating Officer of the Company. Prior to becoming Chief Operating Officer, he was Senior Vice President, Sales responsible for national food service sales of J \& J.

Dan Fachner has been an employee of ICEE-USA Corp., which was acquired by the Company in May 1987, since 1979. He was named Senior Vice President of The ICEE Company in April 1994 and became President in May 1997.

Michael Karaban has been an employee of the Company in charge of its marketing department since 1990 and in February 2002 was elected Senior Vice President, Marketing.

## Item 12. Security Ownership Of Certain Beneficial Owners And Management And Related Stockholder Matters

Information concerning the security ownership of certain beneficial owners and management appearing in the Company's Proxy Statement under the caption "Principal Shareholders" is incorporated herein by reference.

The following table details information regarding the Company's existing equity compensation plans as of September 24, 2005.
$\left.\begin{array}{ccccc}\text { (b) } & \text { (a) } & \begin{array}{c}\text { (c) } \\ \text { Number of } \\ \text { securities } \\ \text { remaining }\end{array} \\ \text { available for } \\ \text { future issuance } \\ \text { under equity } \\ \text { compensation } \\ \text { plans }\end{array}\right)$

Item 13. Certain Relationships And Related Transactions
None to report.

## Item 14. Principal Accounting Fees And Services

Information concerning the Principal Accounting Fees and Services in the Company's Proxy Statement for the 2005 Annual Meeting of Stockholders is incorporated herein by reference.

## PART IV

## Item 15. Exhibits, Financial Statement Schedules

(a) The following documents are filed as part of this Report:
(1) Financial Statements

The financial statements filed as part of this report are listed on the Index to Consolidated Financial Statements and Financial Statements Schedule on page F-1.
(2) Financial Statement Schedules - Page S-1

Schedule II - Valuation and Qualifying Accounts
All other schedules are omitted either because they are not applicable or because the information required is contained in the financial statements or notes thereto.
(b) Exhibits
3.1 Amended and Restated Certificate of Incorporation filed February 28, 1990. (Incorporated by reference from the Company's Form 10-Q dated May 4, 1990.)
3.2 Amended and Restated Bylaws adopted May 15, 1990. (Incorporated by reference from the Company's Form 10-Q dated August 3, 1990.)
4.3 Loan Agreement dated as of December 4, 2001 by and among J \& J Snack Foods Corp. and Certain of its Subsidiaries and Citizens Bank of Pennsylvania, as Agent. (Incorporated by reference from the Company's Form 10-K dated December 21, 2001.)
4.4 Second Amendment to Loan Agreement dated as of December 4, 2001 by and among J \& J Snack Foods Corp. and Certain of its Subsidiaries and Citizens Bank of Pennsylvania, as Agent. (Incorporated by reference from the Company's Form 10-K dated December 8, 2004.)
10.1 Proprietary Exclusive Manufacturing Agreement dated July 17, 1984 between J \& J Snack Foods Corp. and Wisco Industries, Inc. (Incorporated by reference from the Company's Form S-1 dated February 4, 1986, file no. 33-2296).
10.2* J \& J Snack Foods Corp. Stock Option Plan. (Incorporated by reference from the Company's Definitive Proxy Statement dated December 19, 2002.)
10.3* J \& J Snack Foods Corp. 401(k) Profit Sharing Plan, As Amended, Effective January 1, 1989. (Incorporated by reference from the Company's 10-K dated December 18, 1992.)
10.4* First, Second and Third Amendments to the J \& J Snack Foods Corp. 401(k) Profit Sharing Plan. (Incorporated by reference from the Company's 10-K dated December 19, 1996.)
10.6 Lease dated September 24, 1991 between J \& J Snack Foods Corp. of New Jersey and A \& H Bloom Construction Co. for the 101,200 square foot building next to the Company's manufacturing facility in Pennsauken, New Jersey. (Incorporated by reference form the Company's Form 10-K dated December 17, 1991.)
10.7 Lease dated August 29, 1995 between J \& J Snack Foods Corp. and 5353 Downey Associated Ltd. for the lease of the Vernon, CA facility. (Incorporated by reference from the Company's Form 10-K dated December 21, 1995.)
10.8* J \& J Snack Foods Corp. Employee Stock Purchase plan (Incorporated by reference from the Company's Form S-8 dated May 16, 1996).
10.11 Amendment No. 1 to Lease dated August 29, 199510.12 between J \& J Snack Foods Corp. and 5353 Downey Associated Ltd. for the lease of the Vernon, CA facility. (Incorporated by reference from the Company's Form 10-K dated December 18, 2002).
10.12* Fourth and Fifth Amendments to the J \& J Snack Foods Corp. 401(k) Profit Sharing Plan. (Incorporated by reference from the Company's Form 10-K dated December 18, 2002).
14.0 Code of Ethics Pursuant to Section 406 of the Sarbanes-Oxley Act of 2002. (Incorporated by reference from the Company's 10-Q dated July 20, 2004).
21.1** Subsidiaries of J \& J Snack Foods Corp.
23.1** Consent of Independent Registered Public Accounting Firm.
31.1** Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2** Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
$32.1^{* *} \quad$ Certification Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002.

* Compensatory Plan
** Filed Herewith


## SIGNATURES

Pursuant to the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused report to be signed on its behalf by the undersigned, thereunto duly authorized.

## J \& J SNACK FOODS CORP.

## December 6, 2005

By /s/ Gerald B. Shreiber
Gerald B. Shreiber,
Chairman of the Board,
President, Chief Executive Officer and Director

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

December 6, 2005

December 6, 2005

December 6, 2005

December 6, 2005

By /s/ Dennis G. Moore
Dennis G. Moore
Senior Vice President,
Chief Financial Officer and Director

By /s/ Sidney R. Brown
Sidney R. Brown, Director
By /s/ Peter G. Stanley
Peter G. Stanley, Director
By /s/ Leonard M. Lodish
Leonard M. Lodish, Director

# J \& J SNACK FOODS CORP. INDEX TO CONSOLIDATED FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULE 

Financial Statements:
Report of Independent Registered Public Accounting Firm ..... F-2
Consolidated Balance Sheets as of September 24, 2005 and September 25, 2004 ..... F-4
Consolidated Statements of Earnings for fiscal years ended September 24, 2005, September 25, 2004 and September 27, 2003. ..... F-5
Consolidated Statement of Changes in Stockholders' Equity for the three fiscal years ended September 24, 2005 ..... F-6
Consolidated Statements of Cash Flows for fiscal years ended September 24, 2005, September 25, 2004 and September 27, 2003 ..... F-7
Notes to Consolidated Financial Statements ..... F-8
Financial Statement Schedule:
Report of Independent Registered Public Accounting Firm ..... S-1
Schedule II — Valuation and Qualifying Accounts ..... S-2

# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM 

Shareholders and
Board of Directors
J\&J Snack Foods Corporation and Subsidiaries
We have audited the accompanying consolidated balance sheets of J\&J Snack Foods Corp. and Subsidiaries as of September 24, 2005 and September 25, 2004, and the related consolidated statements of earnings, stockholders' equity, and cash flows for each of the fiscal years in the three-year period ended September 24, 2005 ( 52 weeks, 52 weeks, and 52 weeks, respectively). We have also audited management's assessment, included in the accompanying Form 10-K, that J\&J Snack Foods Corp. and Subsidiaries maintained effective internal control over financial reporting as of September 24, 2005, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). J \& J Snack Foods Corp. and Subsidiaries's management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on these financial statements, an opinion on management's assessment, and an opinion on the effectiveness of the company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audit of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation.

Our audit of internal control included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of J \& J Snack Foods Corp. and Subsidiaries as of September 24, 2005 and September 25, 2004, and the consolidated results of its operations and its consolidated cash flows for each of the fiscal years in the three-year period ended September 24, 2005 ( 52 weeks, 52 weeks and 52 weeks) in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, management's assessment that J \& J Snack Foods Corp. and Subsidiaries maintained effective internal control over financial reporting as of September 24, 2005, is fairly stated, in all material respects, based on criteria established in Internal Control-Integrated Framework issued by the Committee of

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Sponsoring Organizations of the Treadway Commission (COSO). Furthermore, in our opinion, J\&J Snack Foods Corporation and Subsidiaries maintained, in all material respects, effective internal control over financial reporting as of September 24, 2005, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

## /s/ GRANT THORNTON LLP

Philadelphia, Pennsylvania
November 9, 2005
(except for Note Q, to
which the date is
November 21, 2005)

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS



## J \& J SNACK FOODS CORP. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS

|  | Fiscal year ended |  |  |
| :---: | :---: | :---: | :---: |
|  | September 24, 2005 <br> ( 52 weeks) | September 25, 2004 <br> ( 52 weeks) | September 27, 2003 <br> ( 52 weeks) |
|  | (in thousands, except per share information) |  |  |
| Net Sales | \$457,112 | \$416,588 | \$364,567 |
| Cost of goods sold | 302,065 | 276,379 | 239,722 |
| Gross profit | 155,047 | 140,209 | 124,845 |
| Operating expenses |  |  |  |
| Marketing | 57,197 | 54,585 | 51,492 |
| Distribution | 39,589 | 33,574 | 27,705 |
| Administrative. | 17,582 | 16,829 | 15,185 |
| Other general expense (income) | 430 | 29 | (384) |
|  | 114,798 | 105,017 | 93,998 |
| Operating income | 40,249 | 35,192 | 30,847 |
| Other income (expenses) |  |  |  |
| Investment income ..... | 1,689 | 566 | 362 |
|  | (136) | (113) | (113) |
|  | 1,553 | 453 | 249 |
| Earnings before income taxes. | 41,802 | 35,645 | 31,096 |
| Income taxes. | 15,759 | 12,935 | 11,194 |
| NET EARNINGS | \$ 26,043 | \$ 22,710 | \$ 19,902 |
| Earnings per diluted share . . | \$ 2.80 | \$ 2.48 | \$ 2.20 |
| Weighted average number of diluted shares | 9,300 | 9,143 | 9,051 |
| Earnings per basic share | \$ 2.86 | \$ 2.55 | \$ 2.26 |
| Weighted average number of basic shares | 9,097 | 8,909 | 8,800 |

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

 CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY(in thousands)

|  | Common Stock |  | $\begin{gathered} \text { Accumulated } \\ \text { Other } \\ \text { Comprehensive } \\ \text { Loss } \end{gathered}$ | Retained <br> Earnings | Total | Comprehensive Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Amount |  |  |  |  |
| Balance at September 29, 2002 | 8,903 | \$34,025 | \$(1,792) | \$136,476 | \$168,709 |  |
| Issuance of common stock upon exercise of stock options | 139 | 2,342 | - | - | 2,342 |  |
| Issuance of common stock for employee stock purchase plan | 12 | 341 | - | - | 341 |  |
| Foreign currency translation adjustment. |  |  | (165) | - | (165) | \$ (165) |
| Repurchase of common stock. | (297) | $(8,565)$ | - | - | $(8,565)$ |  |
| Net earnings. | - | - | - | 19,902 | 19,902 | 19,902 |
| Comprehensive income | - | - | - | - | - | \$19,737 |
| Balance at September 27, 2003 | 8,757 | \$28,143 | \$ $(1,957)$ | \$156,378 | \$182,564 |  |
| Issuance of common stock upon exercise of stock options. | 236 | 4,553 | - | - | 4,553 |  |
| Issuance of common stock for employee stock purchase plan | 13 | 373 | - | - | 373 |  |
| Foreign currency translation adjustment. | - | - | (104) | - | (104) | \$ (104) |
| Net earnings. . . . . . . . . . . . . . . . . . . | - | - | - | 22,710 | 22,710 | 22,710 |
| Comprehensive income | - | - | - | - | - | \$22,606 |
| Balance at September 25, 2004 | $\overline{9,006}$ | \$33,069 | $\overline{(2,061)}$ | \$179,088 | $\overline{\$ 210,096}$ |  |
| Issuance of common stock upon exercise of stock options | 118 | 2,577 | - | - | 2,577 |  |
| Issuance of common stock for employee stock purchase plan | 12 | 445 | - | - | 445 |  |
| Foreign currency translation adjustment. | - | - | 143 | - | 143 | \$ 143 |
| Dividends declared | - | - | - | $(4,542)$ | $(4,542)$ |  |
| Net earnings. | - | - | - | 26,043 | 26,043 | 26,043 |
| Comprehensive income | - | - | - | - | - | \$26,186 |
| Balance at September 24, 2005 | 9,136 | \$36,091 | \$(1,918) | \$200,589 | \$234,762 |  |

The accompanying notes are an integral part of these statements.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

|  | Fiscal year ended |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September } 24, \\ 2005 \\ \text { ( } 52 \text { weeks) } \end{gathered}$ | $\begin{gathered} \text { September } 25 \text {, } \\ 2004 \\ (52 \text { weeks) } \end{gathered}$ | $\begin{gathered} \text { September } 27, \\ 2003 \\ (52 \text { weeks) } \end{gathered}$ |
| Operating activities: |  |  |  |
| Net earnings | \$ 26,043 | \$ 22,710 | \$ 19,902 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |  |
| Depreciation and amortization of fixed assets | 23,215 | 23,170 | 24,234 |
| Amortization of intangibles and deferred costs | 1,047 | 898 | 729 |
| Losses (gains) from disposals and write-downs of property \& equipment | 150 | (33) | (389) |
| Deferred income taxes | (174) | 2,394 | 2,568 |
| Changes in assets and liabilities, net of effects from purchase of companies: |  |  |  |
| Decrease (increase) in accounts receivable | 1,048 | $(6,887)$ | (285) |
| Increase in inventories | $(3,465)$ | $(2,423)$ | (829) |
| Decrease (increase) in prepaid expenses and other. | 139 | 83 | (276) |
| Increase in accounts payable and accrued liabilities. | 4,641 | 7,232 | 711 |
| Net cash provided by operating activities | 52,644 | 47,144 | 46,365 |
| Investing activities: |  |  |  |
| Purchases of property, plant and equipment | $(21,632)$ | $(21,644)$ | $(19,127)$ |
| Payments for purchase of companies | $(16,088)$ | $(12,668)$ | - |
| Proceeds from investments held to maturity | - | 275 | 400 |
| Purchase of marketable securities. | $(31,725)$ | $(45,500)$ | - |
| Proceeds from sales of marketable securities | 14,000 | 9,000 | - |
| Proceeds from disposal of property and equipment | 819 | 1,628 | 2,534 |
| Other | (807) | (35) | (144) |
| Net cash used in investing activities | $(55,433)$ | $(68,944)$ | $(16,337)$ |
| Financing activities: |  |  |  |
| Proceeds from issuance of common stock | 2,241 | 3,810 | 2,238 |
| Payments to repurchase common stock | - | - | $(8,565)$ |
| Payments of cash dividend. | $(3,400)$ | - | - |
| Net cash (used in) provided by financing activities | $(1,159)$ | 3,810 | $(6,327)$ |
| Effect of exchange rate on cash and cash equivalents | 143 | (104) | (165) |
| Net (decrease) increase in cash and cash equivalents. | $(3,805)$ | $(18,094)$ | 23,536 |
| Cash and cash equivalents at beginning of year | 19,600 | 37,694 | 14,158 |
| Cash and cash equivalents at end of year. | \$ 15,795 | \$ 19,600 | \$ 37,694 |

The accompanying notes are an integral part of these statements.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

J \& J Snack Foods Corp. and Subsidiaries (the Company) manufactures, markets and distributes a variety of nutritional snack foods and beverages to the food service and retail supermarket industries. A summary of the significant accounting policies consistently applied in the preparation of the accompanying consolidated financial statements follows.

## 1. Principles of Consolidation

The consolidated financial statements include the accounts of J \& J Snack Foods Corp. and its wholly-owned subsidiaries. Intercompany balances and transactions have been eliminated in the consolidated financial statements.

## 2. Revenue Recognition

We recognize revenue from Food Service, Retail Supermarkets, The Restaurant Group and Frozen Beverage products at the time the products are shipped to third parties. When we perform services under service contracts for frozen beverage dispenser machines, revenue is recognized upon the completion of the services on specified machines. We provide an allowance for doubtful receivables after taking into consideration historical experience and other factors.

We follow EITF Issue 00-10, "Accounting for Shipping and Handling Fees and Costs" (Issue 00-10). Issue $00-10$ requires that all amounts billed to customers related to shipping and handling should be classified as revenues. Our product costs include amounts for shipping and handling, therefore, we charge our customers shipping and handling fees at the time the products are shipped or when services are performed. The cost of shipping products to the customer is recognized at the time the products are shipped to the customer and our policy is to classify them as Distribution expenses. The cost of shipping products to the customer classified as Distribution expenses was $\$ 39,589,000, \$ 33,574,000$ and $\$ 27,705,000$ for the fiscal years ended 2005, 2004 and 2003, respectively.

Staff Accounting Bulletin No. 101, Revenue Recognition in Financial Statements (SAB 101) and Staff Accounting Bulletin No. 104, Revenue Recognition, corrected copy (SAB 104) address certain criteria for revenue recognition. SAB 101 and SAB 104 outline the criteria that must be met to recognize revenue and provides guidance for disclosures related to revenue recognition policies. Our revenue recognition policies comply with the guidance contained in SAB's 101 and 104.

We also sell service contracts covering frozen beverage machines sold. The terms of coverage range between 12 and 60 months. We record deferred income on service contracts which is amortized by the straight-line method over the term of the contracts.

During the years ended September 24, 2005, September 25, 2004 and September 27, 2003, we sold $\$ 5,506,000, \$ 3,225,000$ and $\$ 2,561,000$, respectively, of service contracts related to our frozen beverage machines. At September 24, 2005 and September 25, 2004, deferred income on service contracts was $\$ 1,631,000$ and $\$ 1,853,000$, respectively, of which $\$ 273,000$ and $\$ 529,000$ is included in other long-term liabilities as of September 24, 2005 and September 25, 2004, respectively and the balance is reflected as short-term and included in accrued liabilities on the consolidated balance sheet. Service contract income of $\$ 5,728,000, \$ 3,156,000$ and $\$ 2,122,000$ was recognized for the fiscal years ended 2005, 2004 and 2003, respectively.

## 3. Foreign Currency

Assets and liabilities in foreign currencies are translated into U.S. dollars at the rate of exchange prevailing at the balance sheet date. Revenues and expenses are translated at the average rate of exchange for the period. The cumulative translation adjustment is recorded as a separate component of stockholders' equity and changes to such are included in comprehensive income.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (Continued)

## 4. Use of Estimates

In preparing financial statements in conformity with accounting principles generally accepted in the United States of America, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## 5. Cash Equivalents

Cash equivalents are short-term, highly liquid investments with original maturities of three months or less.

## 6. Concentrations of Credit Risk and Accounts Receivable

We maintain cash balances at financial institutions located in various states. Accounts at each institution are insured by the Federal Deposit Insurance Corporation up to $\$ 100,000$. We periodically maintain cash balances in excess of these insurance limits.

Other financial instruments that could potentially subject us to concentrations of credit risk are trade accounts receivable; however, such risks are limited due to the large number of customers comprising our customer base and their dispersion across geographic regions. We usually have 2 to 3 customers with accounts receivable balances of between $\$ 1,500,000$ to $\$ 4,000,000$.

The majority of our accounts receivable are due from trade customers. Credit is extended based on evaluation of our customers' financial condition and collateral is not required. Accounts receivable payment terms vary and are stated in the financial statements at amounts due from customers net of an allowance for doubtful accounts. Accounts outstanding longer than the payment terms are considered past due. We determine our allowance by considering a number of factors, including the length of time trade accounts receivable are past due, our previous loss history, customers' current ability to pay their obligations to us, and the condition of the general economy and the industry as a whole. We write off accounts receivable when they become uncollectible, and payments subsequently received on such receivables are credited to the allowance for doubtful accounts.

## 7. Inventories

Inventories are valued at the lower of cost (determined by the first-in, first-out method) or market.
In December 2004, the FASB issued Statement 151, "Inventory Costs, an amendment of ARB No. 43, Chapter 4".

Statement 151 retains the general principle of ARB 43, Chapter 4, "Inventory Pricing (AC Section I78)", that inventories are presumed to be stated at cost; however, it amends ARB 43 to clarify that

- abnormal amounts of idle facilities, freight, handling costs, and spoilage should be recognized as charges of the current period
- allocation of fixed production overheads to inventories should be based on the normal capacity of the production facilities.
Statement 151 defines normal capacity as the production expected to be achieved over a number of periods or seasons under normal circumstances, taking into account the loss of capacity resulting from planned maintenance. The Board concluded that normal capacity refers to a range of production levels that will vary based on business- and industry-specific factors. Accordingly, an entity will have to use judgment to determine when production is outside the range of expected variation in production (either abnormally low or abnormally high). In periods of abnormally low production (for example, periods in which there is


## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (Continued)

significantly lower demand, labor and material shortages exist, or there is unplanned equipment downtime) the amount of fixed overhead allocated to each unit of production should not be increased. However, in periods of abnormally high production the amount of fixed overhead allocated to each unit of production is decreased to assure inventories are not measured above cost.

The guidance in Statement 151 is effective for inventory costs during fiscal years beginning after June 15, 2005 and should be applied prospectively. Since we essentially follow the guidelines of Statement 151, we do not anticipate the adoption to have a material impact on our financial statements.

## 8. Investment Securities

We account for our investment securities in accordance with SFAS No. 115, "Accounting for Certain Investments in Debt and Equity Securities." This standard requires investments in securities to be classified in one of three categories: held-to-maturity, trading, or available-for-sale. Our investment portfolio consists solely of investments classified as available for sale and are accounted for as such in accordance with SFAS No. 115.

## 9. Depreciation and Amortization

Depreciation of equipment and buildings is provided for by the straight-line method over the assets' estimated useful lives. Amortization of improvements is provided for by the straight- line method over the term of the lease or the assets' estimated useful lives, whichever is shorter. Licenses and rights arising from acquisitions are amortized by the straight-line method over periods ranging from 4 to 20 years.

We follow SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," (SFAS No. 144). SFAS No. 144 supersedes SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed of," but it retains many of the fundamental provisions of that Statement. No such material asset impairment issues existed in 2005 or 2004.

## 10. Fair Value of Financial Instruments

The carrying value of our short-term financial instruments, such as accounts receivables and accounts payable, approximate their fair values, based on the short-term maturities of these instruments.

## 11. Income Taxes

We account for our income taxes under the liability method. Under the liability method, deferred tax assets and liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities as measured by the enacted tax rates that will be in effect when these differences reverse. Deferred tax expense is the result of changes in deferred tax assets and liabilities.

## 12. Earnings Per Common Share

We follow SFAS No. 128, "Earnings Per Share" (EPS). Basic EPS excludes dilution and is computed by dividing income available to common shareholders by the weighted average common shares outstanding during the period. Diluted EPS takes into consideration the potential dilution that could occur if securities (stock options) or other contracts to issue common stock were exercised and converted into common stock.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (Continued)

The Company's calculation of EPS is as follows:

|  | Fiscal Year Ended September 24, 2005 |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Income } \\ & \text { (Numerator) } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Shares } \\ \text { (Denominator) } \end{gathered}$ | $\begin{aligned} & \text { Per Share } \\ & \text { Amount } \\ & \hline \end{aligned}$ |
|  | (in thousands, except per share amounts) |  |  |
| Earnings Per Basic Share |  |  |  |
| Net Income available to common stockholders | \$26,043 | 9,097 | \$2.86 |
| Effect of Dilutive Securities |  |  |  |
| Options | - | 203 | (.06) |
| Earnings Per Diluted Share |  |  |  |
| Net Income available to common stockholders plus assumed conversions | \$26,043 | $\underline{\underline{9,300}}$ | \$2.80 |
|  | Fiscal Year Ended September 25, 2004 |  |  |
|  | $\begin{aligned} & \hline \text { Income } \\ & \text { (Numerator) } \end{aligned}$ | $\begin{gathered} \text { Shares } \\ \text { (Denominator) } \end{gathered}$ | Per Share Amount |
|  | (in thousands, except per share amounts) |  |  |
| Earnings Per Basic Share |  |  |  |
| Net Income available to common stockholders | \$22,710 | 8,909 | \$2.55 |
| Effect of Dilutive Securities |  |  |  |
| Options | - | 234 | (.07) |
| Earnings Per Diluted Share |  |  |  |
| Net Income available to common stockholders plus assumed conversions | \$22,710 | $\underline{\underline{9,143}}$ | \$2.48 |

1,700 anti-dilutive shares have been excluded in the computation of 2004 diluted EPS because the options' exercise price is greater than the average market price of the common stock.

|  | Fiscal Year Ended September 27, 2003 |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Income } \\ \text { (Numerator) } \\ \hline \end{gathered}$ | Shares (Denominator) | Per Share Amount |
|  | (in thousands, except per share amounts) |  |  |
| Earnings Per Basic Share |  |  |  |
| Net Income available to common stockholders | \$19,902 | 8,800 | \$2.26 |
| Effect of Dilutive Securities |  |  |  |
| Options | - | 251 | (.06) |
| Earnings Per Diluted Share |  |  |  |
| Net Income available to common stockholders plus assumed conversions | \$19,902 | 9,051 | \$2.20 |

168,394 anti-dilutive shares have been excluded in the computation of 2003 diluted EPS because the options' exercise price is greater than the average market price of the common stock.

Shares in the EPS calculations have not been adjusted for the 2-for-1 stock split described in Note Q, which will become effective on December 15, 2005.

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## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (Continued)

## 13. Accounting for Stock-Based Compensation

In December 2004, the FASB issued Statement No. 123 (revised 2004), Share-Based Payment. Statement $123(\mathrm{R})$ requires that the compensation cost relating to share-based payment transactions be recognized in financial statements. That cost will be measured based on the fair value of the equity or liability instruments issued.

This statement is effective as of the first annual reporting period that begins after June 15, 2005. As a result, we will be required to adopt Statement $123(\mathrm{R})$ on September 25, 2005. Statement 123(R) covers a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans.

In addition to the accounting standard that sets forth the financial reporting objectives and related accounting principles, Statement $123(\mathrm{R})$ includes an appendix of implementation guidance that provides expanded guidance on measuring the fair value of share-based payment awards.

Statement 123(R) replaces FASB Statement No. 123, Accounting for Stock-Based Compensation, and supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees. Statement 123, as originally issued in 1995, established as preferable a fair-value-based method of accounting for share-based payment transactions with employees. However, that Statement permitted entities the option of continuing to apply the guidance in Opinion 25, as long as the footnotes to financial statements disclosed what net income would have been had the preferable fair-value-based method been used. We will implement this new standard in the first quarter of our fiscal year 2006. If we had adopted the fair value provisions of FASB Statement No. 123, the effect on the net earnings of our fiscal years ended in September 2005, 2004 and 2003 would have been as follows:

|  | Fiscal year ended |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September } 24 \\ 2005 \\ \text { (52 weeks) } \end{gathered}$ | $\begin{gathered} \text { September } 25, \\ 2004 \\ (52 \text { weeks }) \end{gathered}$ | $\begin{gathered} \text { September 27, } \\ 2003 \\ (52 \text { weeks) } \end{gathered}$ |
| Net income, as reported | \$26,043 | \$22,710 | \$19,902 |
| Less: stock-based compensation costs determined under fair value based method for all awards, net of tax. | 1,127 | 1,135 | 1,189 |
| Net income, pro forma. | \$24,916 | \$21,575 | \$18,713 |
| Earnings per share of common stock - basic: |  |  |  |
| As reported | \$ 2.86 | \$ 2.55 | \$ 2.26 |
| Pro forma | \$ 2.74 | \$ 2.42 | \$ 2.13 |
| Earnings per share of common stock - diluted: |  |  |  |
| As reported | \$ 2.80 | \$ 2.48 | \$ 2.20 |
| Pro forma | \$ 2.68 | \$ 2.36 | \$ 2.07 |

The fair value of these options is estimated on the date of grant using the Black-Scholes option pricing model with the following weighted-average assumptions for grants in fiscal 2005, 2004 and 2003, respectively; expected volatility of $27.9 \%$ for fiscal year $2005,30.7 \%$ for year 2004 and $43 \%$ for year 2003; weighted average risk-free interest rates of $3.82 \%, 3.27 \%$ and $3.07 \%$; and expected lives ranging between 5 and 10 years for all years. Although we declared cash dividends in fiscal year 2005, including such in the calculation of the value of the options is not material.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (Continued)

## 14. Advertising Costs

Advertising costs are expensed as incurred. Total advertising expense was $\$ 1,617,000, \$ 1,772,000$, and $\$ 2,119,000$ for the fiscal years 2005,2004 and 2003, respectively.

## 15. Commodity Price Risk Management

Our most significant raw material requirements include flour, shortening, corn syrup, chocolate, and macadamia nuts. We attempt to minimize the effect of future price fluctuations related to the purchase of raw materials primarily through forward purchasing to cover future manufacturing requirements, generally for periods from 1 to 24 months. As of September 24, 2005, we have approximately $\$ 16,000,000$ of such commitments. Futures contracts are not used in combination with forward purchasing of these raw materials. Our procurement practices are intended to reduce the risk of future price increases, but also may potentially limit the ability to benefit from possible price decreases.

## 16. Research and Development Costs

Research and development costs are expensed as incurred. Total research and development expense was $\$ 574,000, \$ 365,000$ and $\$ 289,000$ for the fiscal years 2005,2004 and 2003 , respectively.

## 17. Reclassifications

Certain prior year financial statement amounts have been reclassified to be consistent with the presentation for the current year.

## NOTE B - ACQUISITIONS

In January 2004, we acquired the assets of Country Home Bakers, Inc. Country Home Bakers, Inc., with its manufacturing facility in Atlanta, Georgia, manufactures and distributes bakery products to the food service and supermarket industries. Its product line includes cookies, biscuits, and frozen doughs sold under the names READI-BAKE, COUNTRY HOME and private labels sold through supermarket in-store bakeries.

On March 17, 2005, we acquired all of the assets of Snackworks LLC, d/b/a Bavarian Brothers, a manufacturer of soft pretzels headquartered in Rancho Cucamonga, California for $\$ 14.7$ million plus approximately $\$ 600,000$ for inventory. Snackworks operates production facilities in California and Chambersburg, Pennsylvania and markets its products under the brand names SERIOUSLY TWISTED!, BAVARIAN BROTHERS and CINNAPRETZEL. Snackworks sells throughout the continental United States primarily to mass merchandisers and theatres. Annual sales are approximately $\$ 11$ million. The breakout of the purchase price is as follows:

|  | (in thousands) |
| :---: | :---: |
| Property, plant and equipment | \$ 1,600 |
| Inventory | 604 |
| Trade names. | 1,690 |
| Customer relationships | 4,290 |
| Covenant not to compete. | 100 |
| Goodwill | 7,145 |
|  | \$15,429 |

We acquired the assets of other entities during 2005, the impact of which is immaterial.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE B - ACQUISITIONS - (Continued)

These acquisitions were accounted for under the purchase method of accounting, and its operations are included in the consolidated financial statement from the acquisition date.

## NOTE C - INVESTMENT SECURITIES

The amortized cost, unrealized gains and losses, and fair market values of our investment securities available for sale at September 24, 2005 are summarized as follows:

|  | Amortized Cost | $\begin{gathered} \text { Gross } \\ \text { Unrealized } \\ \text { Gains } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Gross } \\ \text { Unrealized } \\ \text { Losses } \\ \hline \end{gathered}$ | $\underset{\substack{\text { Fair } \\ \text { Market } \\ \text { Value }}}{\text { and }}$ |
| :---: | :---: | :---: | :---: | :---: |
|  |  | (in thousands) |  |  |
| Available for Sale Securities |  |  |  |  |
| Equity Securities. | \$49,225 | \$- | \$- | \$49,225 |
| Municipal Government Securities | 5,000 | - | - | 5,000 |
|  | \$54,225 | \$- | \$- | \$54,225 |

The amortized cost, unrealized gains and losses, and fair market values of the Company's investment securities available for sale at September 25, 2004 are summarized as follows:

|  | Amortized Cost | Gross Unrealized Gains | Gross Unrealized Losses | Fair <br> Market Value |
| :---: | :---: | :---: | :---: | :---: |
|  |  | (in th | ands) |  |
| Available for Sale Securities |  |  |  |  |
| Equity Securities | \$36,500 | \$- | \$- | \$36,500 |

Because of the short term nature of our investment securities held at September 24, 2005 and September 25, 2004, they do not fluctuate from par.

Proceeds from the sale of marketable securities were $\$ 14,000,000$ and $\$ 9,000,000$ in the periods ended September 24, 2005, and September 25, 2004, respectively, with no gain or loss recorded. We use the specific identification method to determine the cost of securities sold.

## NOTE D - INVENTORIES

Inventories consist of the following:

|  | $\underset{2005}{\text { September } 24,}$ | $\underset{2004}{\text { September } 25,}$ |
| :---: | :---: | :---: |
|  | (in th | sands) |
| Finished goods | \$16,016 | \$13,691 |
| Raw materials | 4,935 | 4,556 |
| Packaging materials. | 3,485 | 2,984 |
| Equipment parts and other | 9,248 | 8,356 |
|  | \$33,684 | \$29,587 |

Inventory is presented net of an allowance for obsolescence of $\$ 1,922,000$ and $\$ 1,131,000$ as of fiscal year ends 2005 and 2004, respectively.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
## NOTE D - INVENTORIES - (Continued)

Property, plant and equipment consist of the following:

|  | $\underset{2005}{\text { September } 24,}$ | $\underset{2004}{\text { September } 25,}$ | Estimated Useful Lives |
| :---: | :---: | :---: | :---: |
|  |  | (in thousands) |  |
| Land. | \$ 556 | \$ 556 | - |
| Buildings | 4,497 | 4,497 | 15-39.5 years |
| Plant machinery and equipment. | 105,815 | 100,442 | 5-10 years |
| Marketing equipment | 188,601 | 182,136 | 5 years |
| Transportation equipment | 1,271 | 1,037 | 5 years |
| Office equipment | 8,966 | 8,411 | 3-5 years |
| Improvements. | 15,083 | 15,070 | 5-20 years |
| Construction in progress | 1,354 | 2,731 | - |
|  | \$326,143 | \$314,880 |  |

## NOTE F - GOODWILL AND INTANGIBLE ASSETS

Our four reporting units, which are also reportable segments, are Food Service, Retail Supermarket, The Restaurant Group and Frozen Beverages.

The carrying amount of acquired intangible assets for the reportable segments are as follows:

|  | September 24, 2005 |  | September 25, 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Gross Carrying Amount | Accumulated Amortization | Gross Carrying Amount | Accumulated Amortization |
|  | (in thousands) |  |  |  |
| Food Service |  |  |  |  |
| Amortized intangible assets Licenses and rights. | \$8,913 | \$1,906 | \$3,082 | \$1,333 |
| Retail Supermarket |  |  |  |  |
| Amortized intangible assets Licenses and rights. | \$ - | \$ - | \$ - | \$ - |
| The Restaurant Group |  |  |  |  |
| Amortized intangible assets Licenses and rights. | \$ - | \$ - | \$ - | \$ - |
| Frozen Beverages |  |  |  |  |
| Amortized intangible assets Licenses and rights. | \$ 201 | \$ 165 | \$ 201 | \$ 146 |

Licenses and rights are being amortized by the straight-line method over periods ranging from 4 to 20 years and amortization expense is reflected throughout operating expenses. In fiscal year 2004, intangible assets of $\$ 1,016,000$ were acquired in the Country Home Bakers acquisition. In fiscal year 2005, intangible assets of $\$ 6,080,000$ were acquired in the Snackworks acquisition. Aggregate amortization expense of intangible assets for the fiscal years 2005, 2004 and 2003 was $\$ 822,000, \$ 443,000$ and $\$ 308,000$.

Estimated amortization expense for the next five fiscal years is approximately $\$ 1,200,000$ in 2006 and 2007, $\$ 1,100,000$ in 2008, and $\$ 900,000$ in 2009 and 2010. The weighted average amortization period of the intangible assets is 10.5 years.

J \& J SNACK FOODS CORP. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE F - GOODWILL AND INTANGIBLE ASSETS - (Continued)

## Goodwill

The carrying amounts of goodwill for the reportable segments are as follows:

|  | Food Service | $\begin{array}{r} \text { Retail } \\ \text { Supermark } \end{array}$ | Restaurant Group | Frozen Beverages | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |
| Balance at September 24, 2005 | \$21,386 | \$- | \$386 | \$31,850 | \$53,622 |
| Balance at September 25, 2004 | \$14,241 | \$- | \$386 | \$31,850 | \$46,477 |

Goodwill of $\$ 7,145,000$ in the food service segment was acquired in the March 2005 acquisition of Snackworks, LLC.

## NOTE G - ACCRUED LIABILITIES

Included in accrued liabilities is accrued compensation of $\$ 7,636,000$ and $\$ 6,934,000$ as of September 24, 2005 and September 25, 2004, respectively.

## NOTE H - LONG-TERM DEBT

Our general-purpose bank credit line agreement provides for a $\$ 50,000,000$ revolving credit facility repayable in December 2006, with the availability of repayments without penalty. The agreement contains restrictive covenants and requires commitment fees in accordance with standard banking practice. As of September 24, 2005 and September 25, 2004, there were no outstanding balances under this facility.

We self-insure, up to loss limits, certain insurable risks such as worker's compensation and automobile liability claims. Accruals for claims under our self-insurance program are recorded on a claims-incurred basis. Under this program, the estimated liability for claims incurred but unpaid in fiscal years 2005 and 2004 was $\$ 2,700,000$ and $\$ 2,400,000$, respectively. In connection with certain self-insurance agreements, we customarily enter into letters of credit arrangements with our insurers. At September 24, 2005 and September 25, 2004, we had outstanding letters of credit totaling approximately $\$ 7,700,000$ and $\$ 6,900,000$, respectively.

## NOTE I - INCOME TAXES

Income tax expense is as follows:

|  | Fiscal year ended |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September 24, } \\ 2005 \end{gathered}$ | $\begin{gathered} \text { September 25, } \\ 2004 \end{gathered}$ | $\begin{gathered} \text { September 27, } \\ 2003 \end{gathered}$ |
|  |  | (in thousands) |  |
| Current |  |  |  |
| U.S. Federal | \$13,932 | \$ 9,441 | \$ 7,790 |
| Foreign | 210 | 140 | 66 |
| State | 1,791 | 960 | 770 |
|  | 15,933 | 10,541 | 8,626 |
| Deferred |  |  |  |
| U.S. Federal | (153) | 2,200 | 2,360 |
| State | (21) | 194 | 208 |
|  | (174) | 2,394 | 2,568 |
|  | \$15,759 | \$12,935 | \$11,194 |

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE I - INCOME TAXES - (Continued)

The provisions for income taxes differ from the amounts computed by applying the statutory federal income tax rate of approximately $35 \%$ to earnings before income taxes for the following reasons:

|  | Fiscal year ended |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September 24, } \\ 2005 \end{gathered}$ | $\begin{gathered} \text { September } 25, \\ 2004 \end{gathered}$ | $\begin{gathered} \text { September } 27, \\ 2003 \end{gathered}$ |
|  |  | (in thousands) |  |
| Income taxes at statutory rates. | \$14,631 | \$12,283 | \$10,649 |
| Increase (decrease) in taxes resulting from: |  |  |  |
| State income taxes, net of federal income tax benefit | 1,170 | 725 | 636 |
| Other, net | (42) | (73) | (91) |
|  | \$15,759 | \$12,935 | \$11,194 |

Deferred tax assets and liabilities consist of the following:

|  | $\begin{gathered} \text { September 24, } \\ 2005 \end{gathered}$ | $\begin{gathered} \text { September } 25, \\ 2004 \end{gathered}$ |
| :---: | :---: | :---: |
|  | (in thousands) |  |
| Deferred tax assets |  |  |
| Vacation accrual | \$ 831 | \$ 651 |
| Insurance accrual | 2,624 | 1,254 |
| Deferred income | 225 | 349 |
| Allowances | 1,181 | 801 |
| Other, net | 666 | 574 |
|  | 5,527 | 3,629 |
| Deferred tax liabilities |  |  |
| Depreciation of property and equipment . | 21,071 | 19,340 |
| Other, net | 50 | 57 |
|  | 21,121 | 19,397 |
|  | \$15,594 | \$15,768 |

## NOTE J - COMMITMENTS

## 1. Lease Commitments

The following is a summary of approximate future minimum rental commitments for non-cancelable operating leases with terms of more than one year as of September 24, 2005:

|  | Plants and Offices | Equipment | Total |
| :---: | :---: | :---: | :---: |
|  |  | (in thousands) |  |
| 2006 | \$ 4,880 | \$ 4,646 | \$ 9,526 |
| 2007 | 4,269 | 3,975 | 8,244 |
| 2008 | 3,670 | 2,895 | 6,565 |
| 2009 | 3,301 | 1,575 | 4,876 |
| 2010 and thereafter | 11,520 | 237 | 11,757 |
|  | \$27,640 | \$13,328 | \$40,968 |

Total rent expense was $\$ 11,516,000, \$ 11,220,000$ and $\$ 9,991,000$ for fiscal years 2005, 2004 and 2003, respectively.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE J - COMMITMENTS - (Continued)

## 2. Other Commitments

We are a party to litigation which management currently believes will not have a material adverse effect on our financial condition or results of operations.

We self-insure, up to loss limits, certain insurable risks such as worker's compensation and automobile liability claims. Accruals for claims under our self-insurance program are recorded on a claim-incurred basis. Under this program, the estimated liability for claims incurred but unpaid in fiscal years 2005 and 2004 was $\$ 2,700,000$ and $\$ 2,400,000$, respectively. In connection with certain self-insurance agreements, we customarily enter into letters of credit arrangements with our insurers. At September 24, 2005 and September 25,2004 , we had outstanding letters of credit totaling approximately $\$ 7,700,000$ and $\$ 6,900,000$, respectively.

## NOTE K - CAPITAL STOCK

In fiscal year 2003, we purchased and retired 297,000 shares of our common stock at a cost of $\$ 8,565,000$.

## NOTE L - STOCK OPTIONS

We have a Stock Option Plan (the "Plan"). Pursuant to the Plan, stock options may be granted to officers and our key employees which qualify as incentive stock options as well as stock options which are nonqualified. The exercise price of incentive stock options is at least the fair market value of the common stock on the date of grant. The exercise price for nonqualified options is determined by a committee of the Board of Directors. The options are generally exercisable after three years and expire no later than ten years from date of grant. There were 400,000 shares reserved under the Plan; options for 197,000 shares remain unissued as of September 24, 2005. There are options that were issued under an option plan that has since expired that are still outstanding.

We have an Employee Stock Purchase Plan ("ESPP") whereby employees purchase stock by making contributions through payroll deductions for six month periods. The purchase price of the stock is $85 \%$ of the lower of the market price of the stock at the beginning of the six month period or the end of the six month period. In fiscal years 2005, 2004 and 2003 employees purchased 11,998, 12,718 and 12,092 shares at average purchase prices of $\$ 37.06, \$ 29.32$ and $\$ 28.32$, respectively.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE L - STOCK OPTIONS - (Continued)

A summary of the status of our stock option plans as of fiscal years 2005, 2004 and 2003 and the changes during the years ended on those dates is represented below:

|  | Incentive Stock Options |  | Nonqualified Stock Options |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Stock Options Outstanding | WeightedAverage Exercise Price | Stock Options Outstanding | WeightedAverage Exercise Price |
| Balance, September 29, 2002 | 697,191 | \$20.40 | 356,000 | \$17.55 |
| Granted | 80,000 | 33.83 | - | - |
| Exercised | $(118,456)$ | 16.86 | $(37,000)$ | 13.63 |
| Cancelled | $(53,106)$ | 24.05 | - | - |
| Balance, September 27, 2003 | 605,629 | 22.55 | 319,000 | 18.00 |
| Granted | 103,700 | 40.08 | 10,000 | 40.85 |
| Exercised | $(218,527)$ | 18.37 | $(37,000)$ | 11.00 |
| Cancelled. | $(20,249)$ | 24.47 | - |  |
| Balance, September 25, 2004 | 470,553 | 28.12 | 292,000 | 19.67 |
| Granted | 6,323 | 47.30 | 12,177 | 42.69 |
| Exercised | $(88,526)$ | 18.85 | $(44,000)$ | 11.78 |
| Cancelled. | $(13,606)$ | 30.28 | - | - |
| Balance, September 24, 2005 | 374,744 | \$30.55 | 260,177 | \$22.08 |
| Exercisable Options, September 24, 2005 | 139,182 |  | 238,000 |  |

The weighted-average fair value of incentive options granted during fiscal years ended September 24, 2005, September 25, 2004 and September 27, 2003 was $\$ 15.89, \$ 14.15$ and $\$ 15.39$, respectively. The weighted-average fair value of nonqualified stock options granted during the fiscal years ended September 24, 2005 and September 25, 2004 were $\$ 17.59$ and $\$ 19.48$, respectively.

The following table summarizes information about incentive stock options outstanding at September 24, 2005:

| Range of Exercise Prices | Options Outstanding |  |  | Options Exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number Outstanding at September 24,2005 | WeightedAverage Remaining Contractual Life | WeightedAverage Exercise Price | Number <br> Exercisable at <br> September <br> 24, 2005 | WeightedAverage Exercise Price |
| \$12.75-\$15.88. | 52,000 | 5.0 years | \$12.93 | 52,000 | \$12.93 |
| \$21.20-\$30.40. | 89,182 | 5.8 years | \$21.41 | 87,182 | \$21.41 |
| \$33.25-\$49.88. | 231,739 | 3.1 years | \$37.84 | - | \$ |
| \$54.84-\$54.84. | 1,823 | 4.9 years | \$54.84 | - | \$ |
|  | 374,744 |  |  | 139,182 |  |

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE L - STOCK OPTIONS - (Continued)

The following table summarizes information about nonqualified stock options outstanding at September 24, 2005:

| Range of Exercise Prices | Options Outstanding |  |  | Options Exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number Outstanding at September 24,2005 | WeightedAverage Remaining Contractual Life | WeightedAverage Exercise Price | Number Exercisable at September 24, 2005 | Weighted- <br> Average Exercise Price |
| \$12.25-\$15.94. | 102,000 | 2.3 years | \$13.52 | 102,000 | \$13.52 |
| \$19.25-\$21.75. | 102,000 | 3.9 years | \$20.53 | 102,000 | \$20.53 |
| \$39.53-\$54.84. | 56,177 | 6.4 years | \$40.45 | 34,000 | \$39.53 |
|  | 260,177 |  |  | 238,000 |  |

## NOTE M - 401(k) PROFIT-SHARING PLAN

We maintain a $401(\mathrm{k})$ profit-sharing plan for our employees. Under this plan, we may make discretionary profit-sharing and matching $401(\mathrm{k})$ contributions. Contributions of $\$ 1,243,000, \$ 1,141,000$ and $\$ 1,071,000$ were made in fiscal years 2005, 2004 and 2003, respectively.

## NOTE N - CASH FLOW INFORMATION

The following is supplemental cash flow information:

|  | Fiscal Year Ended |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September 24, } \\ 2005 \end{gathered}$ | $\begin{gathered} \text { September 25, } \\ 2004 \end{gathered}$ | $\begin{gathered} \hline \text { September } 27, \\ 2003 \end{gathered}$ |
|  |  | (in thousands) |  |
| Cash paid for: |  |  |  |
| Interest | \$ 26 | \$ - | \$ 24 |
| Income taxes | 14,734 | 11,350 | 7,321 |

## NOTE O - SEGMENT REPORTING

We principally sell our products to the food service and retail supermarket industries. We also distribute our products directly to the consumer through our chain of retail stores referred to as The Restaurant Group. Sales and results of our frozen beverages business are monitored separately from the balance of our food service business and restaurant group because of different distribution and capital requirements. We maintain separate and discrete financial information for the four operating segments mentioned above which is available to our Chief Operating Decision Makers. We have applied no aggregate criteria to any of these operating segments in order to determine reportable segments. Our four reportable segments are Food Service, Retail Supermarkets, The Restaurant Group and Frozen Beverages. All inter-segment net sales and expenses have been eliminated in computing net sales and operating income (loss). These segments are described below.

## Food Service

The primary products sold to the food service group are soft pretzels, frozen juice treats and desserts, churros and baked goods. Our customers in the food service industry include snack bars and food stands in chain, department and discount stores; malls and shopping centers; fast food outlets; stadiums and sports arenas; leisure and theme parks; convenience stores; movie theatres; warehouse club stores; schools, colleges and other institutions. Within the food service industry, our products are purchased by the consumer primarily for consumption at the point-of-sale.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
## NOTE O - SEGMENT REPORTING - (Continued)

Retail Supermarkets
The primary products sold to the retail supermarket industry are soft pretzel products - including SUPERPRETZEL, frozen juice treats and desserts including LUIGI'S Real Italian Ice, MINUTE MAID Juice Bars and Soft Frozen Lemonade, BARQ'S FLOATZ and ICEE Squeeze Up Tubes and TIO PEPE'S Churros. Within the retail supermarket industry, our frozen and prepackaged products are purchased by the consumer for consumption at home.

The Restaurant Group
We sell direct to the consumer through our Restaurant Group, which operates BAVARIAN PRETZEL BAKERY and PRETZEL GOURMET, our chain of specialty snack food retail outlets.

Frozen Beverages
We sell frozen beverages to the food service industry, including our restaurant group, primarily under the names ICEE and ARCTIC BLAST in the United States, Mexico and Canada.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE O - SEGMENT REPORTING - (Continued)

The Chief Operating Decision Maker for Food Service, Retail Supermarkets and The Restaurant Group and the Chief Operating Decision Maker for Frozen Beverages monthly review and evaluate operating income and sales in order to assess performance and allocate resources to each individual segment. In addition, the Chief Operating Decision Makers review and evaluate depreciation, capital spending and assets of each segment on a quarterly basis to monitor cash flow and asset needs of each segment. Information regarding the operations in these four reportable segments is as follows:

|  | Fiscal year ended |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September } 24, \\ 2005 \end{gathered}$ | $\begin{gathered} \text { September 25, } \\ 2004 \\ \hline \end{gathered}$ | $\begin{gathered} \text { September } 27, \\ 2003 \end{gathered}$ |
|  |  | (in thousands) |  |
| Sales to external customers: |  |  |  |
| Food Service | \$280,123 | \$250,523 | \$200,528 |
| Retail Supermarket | 42,347 | 38,843 | 39,702 |
| The Restaurant Group | 5,409 | 7,623 | 9,755 |
| Frozen Beverages | 129,233 | 119,599 | 114,582 |
|  | \$457,112 | \$416,588 | \$364,567 |
| Depreciation and Amortization: |  |  |  |
| Food Service | \$ 13,715 | \$ 13,504 | \$ 13,098 |
| Retail Supermarket | - | - | - |
| The Restaurant Group | 209 | 422 | 558 |
| Frozen Beverages | 10,338 | 10,142 | 11,307 |
|  | \$ 24,262 | \$ 24,068 | \$ 24,963 |
| Operating Income (Loss): |  |  |  |
| Food Service . | \$ 26,401 | \$ 21,266 | \$ 17,804 |
| Retail Supermarket | 2,918 | 2,701 | 2,144 |
| The Restaurant Group | (314) | (988) | (975) |
| Frozen Beverages | 11,244 | 12,213 | 11,874 |
|  | \$ 40,249 | \$ 35,192 | \$ 30,847 |
| Capital Expenditures: |  |  |  |
| Food Service | \$ 9,832 | \$ 9,294 | \$ 9,929 |
| Retail Supermarket | - | - | - |
| The Restaurant Group | 45 | 22 | 61 |
| Frozen Beverages | 11,755 | 12,328 | 9,137 |
|  | \$ 21,632 | \$ 21,644 | \$ 19,127 |
| Assets: |  |  |  |
| Food Service | \$209,734 | \$183,740 | \$153,795 |
| Retail Supermarket | - | - | - |
| The Restaurant Group | 1,010 | 1,461 | 2,192 |
| Frozen Beverages | 95,180 | 92,223 | 83,491 |
|  | \$305,924 | \$277,424 | \$239,478 |

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

NOTE O - SEGMENT REPORTING - (Continued)

|  |  | Year Ended | September | 2005 |
| :---: | :---: | :---: | :---: | :---: |
|  | Net Sales | Gross Profit | $\begin{gathered} \text { Net } \\ \text { Earnings } \end{gathered}$ | $\begin{aligned} & \text { Vet Earnings } \\ & \text { Per } \\ & \text { Diluted } \\ & \text { Share }^{1(1)} \end{aligned}$ |
|  | (in tho | ands, except | per share in | mation) |
| 1st Quarter . | \$ 98,521 | \$ 29,996 | \$ 2,482 | \$ .27 |
| 2nd Quarter | 99,350 | 32,196 | 3,790 | . 41 |
| 3rd Quarter. | 129,452 | 46,275 | 9,879 | 1.06 |
| 4th Quarter . | 129,789 | 46,580 | 9,892 | 1.06 |
| Total | \$457,112 | \$155,047 | \$26,043 | \$2.80 |


|  |  | Year Ended | September | 2004 |
| :---: | :---: | :---: | :---: | :---: |
|  | Net Sales | Gross Profit | Net <br> Earnings | Net Earnings <br> Per <br> Diluted <br> Share ${ }^{(1)}$ |
|  | (in th | ands, except | er share in | nation) |
| 1st Quarter | \$ 79,945 | \$ 24,638 | \$ 1,825 | \$ . 20 |
| 2nd Quarter | 95,214 | 30,746 | 3,342 | . 36 |
| 3rd Quarter. | 118,952 | 42,250 | 8,705 | . 95 |
| 4th Quarter . | 122,477 | 42,575 | 8,838 | . 96 |
| Total | \$416,588 | \$140,209 | \$22,710 | \$2.47 |

(1) Total of quarterly amounts do not necessarily agree to the annual report amounts due to separate quarterly calculations of weighted average shares outstanding

## NOTE Q - SUBSEQUENT EVENT

On November 21, 2005, the Company's Board of Directors approved a 2-for-1 stock split of the Company's common stock payable on January 5, 2006 to shareholders of record on December 15, 2005.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Shareholders and Board of Directors
J \& J Snack Foods Corp. and Subsidiaries
In connection with our audit of the consolidated financial statements of J \& J Snack Foods Corp. and Subsidiaries referred to in our report dated November 9, 2005 (except for Note Q, to which the date is November 21, 2005) which is included in the Annual Report to Shareholders and incorporated by reference in Part II of this form, we have also audited Schedule II for each of the three fiscal years in the period ended September 24, 2005 ( 52 weeks, 52 weeks and 52 weeks, respectively). In our opinion, this schedule presents fairly, in all material respects, the information required to be set forth therein.
/s/ GRANT THORNTON LLP
Philadelphia, Pennsylvania
November 9, 2005

## SCHEDULE II - VALUATION AND QUALIFYING ACCOUNTS

| Year | Description | Opening Balance | Charged to expense | Deductions |  | Closing <br> Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2005 | Allowance for doubtful accounts | \$1,104,000 | \$112,000 | \$ | 162,000(1) | \$1,054,000 |
| 2004 | Allowance for doubtful accounts | 991,000 | 245,000 |  | 132,000(1) | 1,104,000 |
| 2003 | Allowance for doubtful accounts | 1,839,000 | 556,000 |  | 1,404,000(1) | 991,000 |
| 2005 | Inventory Reserve | 1,131,000 | 791,000 |  | - | 1,922,000 |
| 2004 | Inventory Reserve | 617,000 | 514,000 |  | - | 1,131,000 |
| 2003 | Inventory Reserve | 935,000 | - |  | 318,000 | 617,000 |

(1) Write-off of uncollectible accounts receivable.

## Corporate Information

## OFFIGERS

## Gerald B. Shreiber

Chairman of the Board,
President and Chief Executive Officer

## Dennis G. Moore

Senior Vice President, Chief Financial
Officer, Secretary and Treasurer

## Robert M. Radano

Senior Vice President and Chief Operating Officer

## Michael Karaban

Senior Vice President, Marketing

## DIRECTORS

## Gerald B. Shreiber

Chairman of the Board,
President and Chief Executive Officer

## Dennis G. Moore

Senior Vice President, Chief Financial Officer, Secretary and Treasurer

Sidney R. Brown ${ }^{(1)(2)(3)}$
Chief Executive Officer,
NFI Industries
Peter G. Stanley (1)(2)(3)
Vice President,
Emerging Growth Equities, Ltd.
Leonard M. Lodish, Ph.D. (1)(2)(3)
Samuel R. Harrell Professor,
Marketing Department and Vice Dean,
Wharton West of the Wharton School, University of Pennsylvania

## OFFICERS OF

SUBSIDIARY COMPANIES
JEJ SNACK FOODS SALES CORP.

## Cliff Best

Vice President, Distributor Sales

## John Duckett

Vice President, Service \& Assembly

## Mark Frohlich

Vice President, New Business Development

## Anthony P. Harrison II

Vice President, Quality Control and Research \& Development

## Paul Klingensmith

Vice President, Sales - Frozen Desserts

Gerard Law
Vice President, Western Operations
H. Robert Long

Vice President, Distribution
Harry A. McLaughlin
Vice President, Controller
Robert J. Pape
Vice President, Sales-Retail

## Leong-Chai Tan

Vice President, Chief Financial Officer J\&J Snack Foods Corp. of California

## Steven J. Taylor

Vice President, Sales -Food Service

## Thomas Weber

Vice President, Operations
MIA PRODUCTS
T.J. Couzens

Vice President/General Manager
The ICEE COMPANY
Dan Fachner
President

## Kent Galloway

Vice President and Chief Financial Officer

## Rick Naylor

Vice President/General Manager
Central Zone

## Rod Sexton

Vice President of Service Operations

## Mark Winterhalter

Vice President/General Manager
Eastern Zone
Susan Woods
Vice President, Marketing
ICEE DE MEXICO, S.A. DE C.V.

## Andres Gonzales

Vice President

## PRETZELS, INC.

## Gary Powell

President

## COUNTRY HOME BAKERS, INC.

## John McGuckin

Vice President Sales \& Marketing

QUARTERLY COMMON STOCK DATA

| FISCAL 2005 | HIGH | LOW |
| :---: | :---: | :---: |
| 1st Quarter | \$49.35 | \$40.25 |
| 2nd Quarter | 50.40 | 43.10 |
| 3rd Quarter . | 55.03 | 44.86 |
| 4th Quarter . | 60.00 | 50.96 |
| FISCAL 2004 | HIGH | LOW |
| 1st Quarter | \$39.50 | \$33.09 |
| 2nd Quarter | 48.76 | 35.90 |
| 3rd Quarter . | 45.47 | 36.10 |
| 4th Quarter . | 44.98 | 36.30 |

## STOCK LISTING

The common stock of J\&J Snack Foods Corp. is traded on the NASDAQ National Market
System with the symbol JJSF.
TRANSFER AGENT AND REGISTRAR
American Stock Transfer \& Trust Company New York, NY

## INDEPENDENT ACCOUNTANTS

Grant Thornton LLP
Philadelphia, PA
COUNSEL
Blank Rome, LLP
Cherry Hill, NJ

## ANNUAL MEETING

The Annual Meeting of Shareholders is scheduled for Tuesday, February 7, 2006 at 10:00 a.m. at the Hilton in Cherry Hill, 2349 W. Marlton Pike, Cherry Hill, N.J.

FORM 10-K
Copies of the Company's Annual Report to the Securities and Exchange Commission on Form 10-K may be obtained without charge by writing to:
J\&J Snack Foods Corp.
6000 Central Hishway
Pennsauken, NJ 08109
Attention: Dennis G. Moore
or by accessins our website www.jjsnack.com on which our SEC filings are made available or by going to the SEC's Public Reference Room to Read and copy filings or by accessing the SEC's website, www.sec.gov.

[^1]


[^0]:    * BARQ's is a registered trademark of Barq's Inc.
    ** MINUTE MAID is a registered trademark of the Coca-Cola Company.
    *** CHILL is a registered trademark of Wells Dairy, Inc.

[^1]:    ${ }^{(1)}$ Audit Committee Member
    ${ }^{(2)}$ Compensation Committee Member
    ${ }^{(3)}$ Nominating Committee Member

